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## **Milestones Supplemental Guide**

This document provides additional guidance and examples for the Pediatric Rheumatology Milestones. This is not designed to indicate any specific requirements for each level, but to provide insight into the thinking of the Milestone Work Group.

Included in this document is the intent of each Milestone and examples of what a Clinical Competency Committee (CCC) might expect to be observed/assessed at each level. Also included are suggested assessment models and tools for each subcompetency, references, and other useful information.

Review this guide with the CCC and faculty members. As the program develops a shared mental model of the Milestones, consider creating an individualized guide (Supplemental Guide Template available) with institution/program-specific examples, assessment tools used by the program, and curricular components.

Additional tools and references, including the Milestones Guidebook, Clinical Competency Committee Guidebook, and Milestones Guidebook for Residents and Fellows, are available on the Resources page of the Milestones section of the ACGME website.

Patient Care 1: Gathers an Essential and Accurate Pediatric History	
<b>Overall Intent:</b> To gather an essential and accurate patient and/or caregiver history as it relates to a comprehensive evaluation of rheumatic conditions	
Milestones	Examples
Level 1 Acquires a comprehensive and developmentally appropriate pediatric medical history	<ul> <li>Acquires comprehensive medical history including developmentally appropriate assessments, age-appropriate activities of daily living (ADLs), and immunization history</li> <li>Gathers a comprehensive social history including HEADSS ("home, education, activities/employment, drugs, suicidality, and sex") assessment, social determinants of health, and other factors that may lead to inequities in access to care</li> <li>Prioritizes both patient and caregiver history, encouraging patients to be engaged and/or advocating for their care</li> <li>In a patient referred for knee pain, obtains a thorough history including all joint symptoms and review of systems</li> <li>Purposefully asks the patient how the pain is impacting participation in sports</li> </ul>
Reviews available medical records	Reads available notes from the referring practitioner and any documentation completed by the patient pre-visit, confirming information with the patient and correcting discrepancies
Level 2 Acquires a rheumatic history and a comprehensive pediatric medical history, including pertinent positives and negatives	<ul> <li>Asks about reflux symptoms and exertional dyspnea in a patient referred for symptoms consistent with Raynaud's phenomenon</li> <li>Asks developmental questions that may change based on patient age; for example, in an oligoarticular presentation: 18-month-old who was walking, but has now reverted back to crawling because of stiffness or contracture, versus a teenager who requires a sexual history to assess for sexually transmitted infection (STI)</li> <li>Asks about relevant associated symptoms of photosensitivity, scleral injection, visual blurring, etc. in a patient presenting with joint swelling</li> <li>In a patient presenting with joint pain, asks questions to differentiate between mechanical and inflammatory causes</li> </ul>
Identifies relevant findings in the medical record	During consultation, extracts pertinent historical information from all primary and consultative notes, and reviews their accuracy with the patient
<b>Level 3</b> Integrates a tailored rheumatic history with historical subtleties, psychosocial and physical functioning	<ul> <li>Questions the patient about psychosocial factors including mental health symptoms, stressors, and school social integration</li> <li>Asks tailored questions about physical functioning, including grooming, stair use, falling, and/or arising from floor in a myositis patient versus questioning about gross and fine motor skills such as opening doors and milk jugs, buttoning, using zippers, etc. in a polyarticular juvenile idiopathic arthritis (JIA) patient</li> </ul>

	Tailors questioning of a myositis referral to include pertinent skin positive and negatives as well as assessment of proximal muscle strength and dietary habits
Independently requests additional information to supplement available medical records	<ul> <li>Discusses patient care with other pertinent care practitioners including primary care physician, occupational therapist/physical therapist, and psychotherapist, when necessary</li> <li>Contacts the referral lab at an outside institution to request anti-neutrophil cytoplasmic antibodies (ANCA) test results that were pending at the time of consultation</li> </ul>
Level 4 Synthesizes the patient history with the complete medical record, supplemental information, and tailored assessment of disease activity	<ul> <li>Acquires a comprehensive history from a patient with systemic lupus erythematosus (SLE) and depression that addresses potential disease-, pharmacologic-, and psychosocial-related causes and their effects on home, school, and/or life</li> <li>Identifies and incorporates appropriate diagnostic and/or classification criteria as well as disease activity measures that are pertinent to the patient</li> <li>Efficiently gathers a focused history in a timely manner from a patient with complex pain</li> </ul>
Level 5 Is identified as a role model in interpreting subtleties and recognizing ambiguities in the patient history	<ul> <li>Is recommended for a teaching position in a medical student history-taking course</li> <li>Is recommended for an evaluator position in a medical student objective structured clinical examination (OSCE) station assessing the ability to acquire a focused patient history</li> <li>Aids a junior fellow in efficiently gathering a focused history in a timely manner from a patient with complex pain</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Faculty member evaluations</li> <li>Medical record (chart) audit</li> <li>Multisource feedback</li> <li>OSCE</li> <li>Simulation</li> </ul>
Curriculum Mapping	
Notes or Resources	<ul> <li>American College of Rheumatology (ACR). "Patient History Form."         <a href="https://www.rheumatology.org/Portals/0/Files/New%20Patient%20History%20Form.pdf">https://www.rheumatology.org/Portals/0/Files/New%20Patient%20History%20Form.pdf</a>.         <a href="https://www.rheumatology.org/Portals/0/Files/Patient%20History%20Update%20Form.pdf">https://www.rheumatology.org/Portals/0/Files/Patient%20History%20Update%20Form.pdf</a>.</li></ul>

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- Criscione-Schreiber, Lisa. 2020. "Turning Objective Structured Clinical Examinations into Reality." Rheumatic Diseases Clinics of North America 46(1): 21–35. doi: 10.1016/j.rdc.2019.09.010.
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- Disease Activity Measures. "Clinical Outcome Measures in Pediatric Rheumatic Diseases in Pediatric Rheumatology.") In Petty, Ross E., Ronald M. Laxer, Carol B. Lindsley, Lucy Wedderburn, Robert Fuhlbrigge, Elizabeth D. Mellins. 2021. *Textbook of Pediatric Rheumatology*. 8<sup>th</sup> ed. Saunders Elsevier Publishing.
- pGALS (Pediatric Gait Arms Legs Spine) examination app for phone.

  <a href="https://www.pmmonline.org/doctor/clinical-assessment/examination/pgals-paediatric-gait-arms-legs-spine/">https://www.pmmonline.org/doctor/clinical-assessment/examination/pgals-paediatric-gait-arms-legs-spine/</a>.
- Starship Clinical Guidelines. "Adolescent Consultation and the HEeADSSS Assessment." https://starship.org.nz/guidelines/adolescent-consultation/. Accessed 2022
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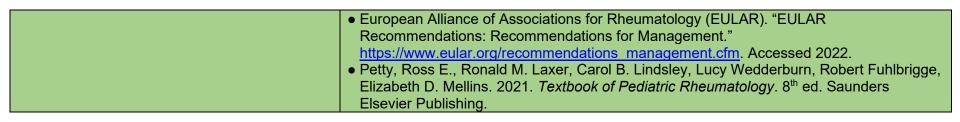
Patient Care 2: Physical Examination  Overall Intent: To perform a relevant detailed physical exam pertinent to the patient presentation	
Milestones	Examples
<b>Level 1</b> Performs a basic age-appropriate physical examination	Performs an age- and developmentally appropriate exam in a cooperative and uncooperative patient
<b>Level 2</b> Performs a comprehensive physical examination, including elements specific to the rheumatic disease exam	<ul> <li>Performs a complete skin exam in a scleroderma/morphea and/or juvenile dermatomyositis (JDM) patient</li> <li>Identifies ankle edema and a heart murmur in a patient with lupus</li> <li>Assesses fingernails and nail beds when appropriate</li> <li>Establishes a relationship so the patient is relaxed and the physical exam can be readily performed</li> </ul>
<b>Level 3</b> Performs a tailored physical examination, including advanced techniques of the rheumatic disease exam, when applicable	<ul> <li>Performs nailfold capillaroscopy in diseases such as scleroderma, JDM, and/or SLE</li> <li>Recognizes the need to examine nails for pitting as well as for psoriatic changes in a patient being evaluated for possible psoriatic arthritis</li> <li>Recognizes the need to palpate peripheral pulses and listen for bruits in a patient being evaluated for possible Takayasu arteritis</li> </ul>
Level 4 Performs a tailored physical examination, including advanced techniques that elicit subtle findings of the rheumatic disease exam	<ul> <li>Performs nailfold capillaroscopy with appropriate equipment and identifies abnormalities in a patient presenting with muscle weakness</li> <li>Identifies a pericardial friction rub in a patient with lupus</li> <li>Identifies neurologic findings like past pointing and change in serial sevens in a patient with concerns for neuropsychiatric lupus</li> <li>Identifies diminished peripheral pulses and bruits in a patient being evaluated for possible Takayasu arteritis</li> </ul>
Level 5 Is identified as a role model for performing and interpreting a comprehensive rheumatologic physical examination	Is identified by the program director to lead a medical student musculoskeletal exam workshop
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Faculty member evaluations</li> <li>Medical record (chart) audit</li> <li>OSCE</li> <li>Simulation</li> </ul>
Curriculum Mapping	•
Notes or Resources	ACR. "Rheum2Learn: Musculoskeletal Exam Module." <a href="https://www.rheumatology.org/Learning-Center/Educational-activities/Rheum2Learn/Musculoskeletal-Exam">https://www.rheumatology.org/Learning-Center/Educational-activities/Rheum2Learn/Musculoskeletal-Exam</a> . Accessed 2022.

- Bickley, Lynn S. 2016. *Bates' Guide to Physical Examination and History Taking*. 12<sup>th</sup> ed. Wolters Kluwer.
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- Disease Activity Measures. "Clinical Outcome Measures in Pediatric Rheumatic Diseases in Pediatric Rheumatology.") In Petty, Ross E., Ronald M. Laxer, Carol B. Lindsley, Lucy Wedderburn, Robert Fuhlbrigge, Elizabeth D. Mellins. 2021. *Textbook of Pediatric Rheumatology*. 8th ed. Saunders Elsevier Publishing.
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Patient Care 3: Differential Diagnosis Development  Overall Intent: To develop prioritized differential diagnoses	
Milestones	Examples
Level 1 With supervision, identifies the key features of the clinical presentation to form a differential diagnosis	<ul> <li>Identifies joint pain, swelling, and decreased range of motion as key features of an inflammatory arthritis, but needs help from the attending to list JIA, septic joint, and reactive arthritis on the differential</li> </ul>
<b>Level 2</b> Independently formulates a broad differential diagnosis for typical disease presentations	Recognizes autoimmune, infectious, post-infectious, and malignant causes of inflammatory arthritis and the typical pattern of symptoms seen in these conditions
Level 3 Independently formulates a prioritized differential diagnosis for typical disease presentations	<ul> <li>Recognizes that oligoarticular JIA is more likely than Lyme disease in a toddler girl who has never travelled to an endemic area and presents with chronic right knee arthritis</li> <li>Recognizes that JIA enthesitis subtype is a more common diagnosis in teenagers with hip pain or heel pain than in young patients with symmetric polyarthritis</li> </ul>
Level 4 Independently formulates a prioritized differential diagnosis with consideration of typical and atypical disease presentations	<ul> <li>Recognizes that patient-reported weakness could be the presenting symptom of a patient with bone pain due to chronic nonbacterial osteomyelitis or JIA rather than true weakness due to an inflammatory myopathy</li> <li>Recognizes that thrombocytopenia in a patient with polyarthritis is an atypical presentation of JIA and requires a broad systemic differential which includes SLE, hemophagocytic lymphohistiocytosis (HLH), and malignancy</li> <li>Recognizes recurrent erysipelas-like erythema and swelling of ankles without fever as a possible presentation of Familial Mediterranean Fever</li> </ul>
Level 5 Independently formulates a prioritized differential diagnosis with consideration of newly recognized and emerging conditions	<ul> <li>Recognizes IgG4-related disease as a potential cause of parotitis in a patient without obvious features of Sjogren syndrome, sarcoidosis, or lymphoma</li> <li>Recognizes that pulmonary hemorrhage in association with hypocomplementemia could be the presentation of COPA syndrome in addition to other rheumatologic conditions</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Case-based discussions</li> <li>Faculty member evaluations</li> <li>Medical record (chart) audit</li> <li>OSCE</li> <li>Simulation</li> </ul>
Curriculum Mapping	
Notes or Resources	<ul> <li>ACR. "National Guidelines." <a href="https://www.rheumatology.org/">https://www.rheumatology.org/</a>. Accessed 2019.</li> <li>Gillispie, Miriah, Eyal Muscal, Jennifer Rama, Carla Falco, and Amanda Brown. 2018.</li> <li>"Pediatric Rheumatology Curriculum for the Pediatrics Resident: A Case-Based Approach</li> </ul>

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Elizabeth D. Mellins. 2021. <i>Textbook of Pediatric Rheumatology</i> . 8 <sup>th</sup> ed. Saunders
Elsevier Publishing.

Patient Care 4: Comprehensive Management Plan Development  Overall Intent: To develop and implement comprehensive management plans for patients with rheumatic conditions	
Milestones	Examples
Level 1 With supervision, develops a management plan	<ul> <li>After discussion with preceptor, recommends sending a complete lupus work-up in a teenage girl with malar rash, a family history of lupus, and a high titer anti-nuclear antibody (ANA)</li> <li>After discussion with a preceptor, develops an evaluation plan to investigate etiologies for anterior uveitis as well as lab work needed to start immunosuppression</li> </ul>
Level 2 Independently recognizes disease acuity and develops a management plan	<ul> <li>Recognizes that a patient with lupus and positive antiphospholipid antibodies with new onset chest pain and dyspnea needs urgent evaluation</li> <li>Recommends that the primary team send a stat hemoglobin level for a patient with granulomatosis with polyangiitis who has worsening cough and a new oxygen requirement</li> </ul>
<b>Level 3</b> Independently develops a prioritized management plan, incorporating disease activity measures, when applicable	<ul> <li>Considers a rising Systemic Lupus Erythematosus Disease Activity Index (SLEDAI) score in a patient with lupus with worsening fatigue as an indication to escalate treatment</li> <li>Prioritizes renal screening over pulmonary function testing in a patient with pedal edema in a new diagnosis lupus</li> </ul>
Level 4 Independently develops and implements a prioritized management plan with consideration of acuity and complexity of disease	<ul> <li>Prioritizes obtaining a swallow study in a patient with newly diagnosed juvenile dermatomyositis who has been coughing with meals</li> <li>Attempts to taper steroids faster in a patient with coexisting type 2 diabetes</li> </ul>
Level 5 Independently formulates and implements a prioritized management plan for patients with newly recognized and emerging conditions	<ul> <li>Initiates targeted treatment for a newly discovered autoinflammatory syndrome, after review of the literature</li> <li>Considers bone marrow transplant for a patient with systemic JIA with refractory macrophage activation syndrome requiring multiple hospitalizations</li> <li>Obtains cytokine panel for a patient with autoinflammatory disease refractory to other treatments</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Case-based discussion</li> <li>Faculty member evaluations</li> <li>Medical record (chart) audit</li> <li>OSCE</li> <li>Simulation</li> </ul>
Curriculum Mapping	
Notes or Resources	ACR. "Clinical Practice Guidelines." <a href="https://www.rheumatology.org/Practice-Quality/Clinical-Support/Clinical-Practice-Guidelines">https://www.rheumatology.org/Practice-Quality/Clinical-Support/Clinical-Practice-Guidelines</a> . Accessed 2021.



Patient Care 5: Therapeutics, Including Immunomodulatory Agents	
<b>Overall Intent:</b> To develop and implement therapeutic plans, taking into consideration a patient's comorbid conditions and risk for adverse events	
Milestones	Examples
Level 1 Identifies indications and common adverse effects of medications used to treat patients with rheumatic conditions, with supervision	<ul> <li>Identifies that methotrexate can cause liver toxicity</li> <li>Identifies that long-term use of hydroxychloroquine can cause retinopathy</li> <li>Identifies methotrexate as a common initial therapy for polyarticular JIA</li> </ul>
Level 2 Prescribes and monitors medications used in patients with common rheumatic conditions	<ul> <li>Checks for liver enzyme abnormalities prior to starting methotrexate and monitors over time</li> <li>Recommends a screening eye exam for patient taking hydroxychloroquine</li> </ul>
Evaluates for factors that may alter therapeutic recommendations, such as comorbidities, immunization status, and sexual history	<ul> <li>Inquires about contraceptive use in a patient prior to starting and while taking methotrexate</li> <li>Obtains vaccine records prior to starting an immunosuppressive medication</li> </ul>
Level 3 Prescribes, monitors, and assesses the response to pharmacotherapy used in the management of patients with common rheumatic conditions	Starts a biologic medication in a JIA patient whose arthritis is not controlled on maximal methotrexate
Individualizes initial treatment plans based on patient factors and modifies treatment plans over time as necessary	<ul> <li>Counsels a sexually active patient of childbearing potential who is not using contraception about the risk profiles of various treatment options and offers safer alternatives for a high- risk patient</li> </ul>
Level 4 Integrates best available evidence to prescribe, monitor, and assess the response to pharmacotherapy used in the management of patients with common and complex rheumatic conditions	<ul> <li>In a patient who failed mycophenolate mofetil for induction in Class IV lupus nephritis, based on literature review, discusses with patient and caregivers the recommendation to use cyclophosphamide, and addresses risks for infection, cytopenia, bladder toxicity, malignancy, and infertility</li> </ul>
Identifies subtle indications for modification of a treatment plan, including patient factors, response, and tolerance	For a patient with well-controlled lupus nephritis on mycophenolate mofetil who is experiencing chronic diarrhea, changes treatment to the equivalent dose of mycophenolic acid
Level 5 Incorporates emerging therapeutics and/or novel uses for existing therapeutics into a care plan for patients with complex rheumatic conditions	Starts a Janus kinase (JAK) inhibitor in a patient with refractory dermatomyositis
Assessment Models or Tools	Direct observation at bedside

	OSCE In-training exam Medical record (chart) audit Multisource feedback Case-based discussion  Oinceleties
Curriculum Mapping	Simulation
Notes or Resources	<ul> <li>ACR. "Medication Guidelines." <a href="https://www.rheumatology.org/Learning-center/Medication-Guides">https://www.rheumatology.org/Learning-center/Medication-Guides</a>. Accessed 2022.</li> <li>CARRA. "Consensus Treatment Plans." <a href="https://carragroup.org/research/consensus-treatment-plans/">https://carragroup.org/research/consensus-treatment-plans/</a>. Accessed 2022.</li> <li>EHR-specific medication guides</li> <li>Medication specific package inserts/websites</li> <li>Petty, Ross E., Ronald M. Laxer, Carol B. Lindsley, Lucy Wedderburn, Robert Fuhlbrigge, Elizabeth D. Mellins. 2021. <i>Textbook of Pediatric Rheumatology</i>. 8th ed. Saunders Elsevier Publishing.</li> </ul>

Patient Care 6: Procedures  Overall Intent: To recognize the indications, obtain consent, and perform procedures for patients with rheumatic conditions	
Milestones	Examples
Level 1 Identifies indications for joint aspirations and injections, and discusses principles of informed consent	<ul> <li>In a patient with acute febrile monoarthritis, recognizes the importance of joint aspiration for synovial fluid analysis and understands the risks and benefits of the procedure</li> <li>Under supervision, explains the risks and benefits of the procedure and obtains consent/assent from the patient and caregiver</li> </ul>
Level 2 Performs common joint injections and aspirations with direct supervision, including independently discussing risks and benefits, obtaining informed consent, identifying anatomic landmarks, and demonstrating aseptic technique	After independently obtaining informed consent, identifies anatomic landmarks and performs a knee aspiration and injection under direct supervision
<b>Level 3</b> Performs common joint aspirations and injections with indirect supervision	With minimal faculty guidance, performs a tibiotalar joint steroid injection in a patient with a longstanding ankle effusion
Level 4 Independently performs common joint aspirations and injections	<ul> <li>Independently identifies the indications for and performs an intraarticular steroid injection of a wrist (If required by the institution, the attending may be present, but because of the fellow's skills, the attending's assistance and/or coaching is not required)</li> </ul>
Level 5 Independently performs complex joint aspirations or injections, including unusual sites, anatomic abnormalities, or incorporating imaging guidance	<ul> <li>Independently performs a sacroiliac joint injection with ultrasound guidance</li> <li>Independently performs multiple joint injections in a single visit (If required by the institution, the attending may be present, but because of the fellow's skills, the attending's assistance and/or coaching is not required)</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Faculty member evaluations</li> <li>OSCE</li> <li>Simulation</li> </ul>
Curriculum Mapping	
Notes or Resources	<ul> <li>In this Milestone, "independently" refers to the fellow's ability to perform the complete procedure without guidance or additional feedback. It is recognized that a faculty member or other supervisor may be in the room.</li> <li>Fellows are expected to be able to recognize the indications for sonographic imaging. Given current variability of ultrasound training and availability in pediatric rheumatology fellowship programs, interpretation and performance of ultrasound imaging is not a requirement.</li> </ul>

- Online resources
- Textbooks
- Workshops
- ACR. 2019. "2019 Rheumatologic Ultrasound (RhUS) Curriculum Supplement to the American College of Rheumatology 2015 Core Curriculum Outline."
   <a href="https://www.rheumatology.org/Portals/0/Files/Rhumatologic-Ultrasound-Curriculum-Supplement.pdf">https://www.rheumatology.org/Portals/0/Files/Rhumatologic-Ultrasound-Curriculum-Supplement.pdf</a>. Accessed 2019.
- USSONAR Training and Membership <a href="https://ussonar.org/">https://ussonar.org/</a>. Accessed 2022.
- Widener, Benjamin B., Amy Cannella, Linett Martirossian, Eugen Y. Kissin. 2020.
   "Modern Landscapes and Strategies for Learning Ultrasound in Rheumatology."
   Rheumatic Diseases Clinics of North America 46(1): 61–71. doi: 10.1016/j.rdc.2019.09.002.

Patient Care 7: Provides Consultative Care  Overall Intent: To provide integrated and comprehensive consultative care for patients in the inpatient and outpatient settings	
Milestones	Examples
Level 1 Respectfully receives a consultation request, clarifies the clinical question, and performs initial consultation	<ul> <li>Introduces self when receiving consult by phone and respectfully agrees to see the patient, conveys recommendations, and advises the team when the patient will be seen</li> <li>When consulted to evaluate for a rheumatologic disease, further clarifies with the team about concerns that the patient may have lupus</li> </ul>
With supervision, recognizes disease acuity	Confirms with attending that an outpatient referred by phone for new onset joint swelling and fever should be seen urgently
<b>Level 2</b> Performs a consultation and provides initial recommendations, with guidance	Consults on an inpatient with new onset proteinuria and hypertension and recommends labs to evaluate for lupus and vasculitis
Independently recognizes disease acuity	<ul> <li>Schedules a same-day appointment for a new patient with proteinuria, a purpuric rash, and chronic sinusitis concerning for vasculitis</li> </ul>
Level 3 Performs consultation and verifies understanding and implementation of recommendations with the primary team	<ul> <li>Reviews consult recommendations, discusses the rationale, and answers questions from team members caring for a patient admitted with new polyarthritis</li> <li>Follows up to make sure the labs are sent</li> </ul>
Recognizes disease acuity and prioritizes management steps	<ul> <li>Advises primary team to monitor for signs of macrophage activation syndrome in a patient with suspected systemic JIA</li> </ul>
Level 4 Integrates recommendations from different members of the health care team and effectively conveys consultative assessment and rationale to all health care team members	Discusses plans for evaluation and potential therapeutic options with the pulmonologist concurrently consulting on an inpatient with scleroderma and progressive dyspnea; contacts the primary team to provide integrated recommendations
Mobilizes resources to provide care in high- acuity situations	<ul> <li>Coordinates a renal biopsy for a newly diagnosed lupus patient with significant proteinuria</li> <li>Coordinates with support services to obtain anakinra prior to discharge</li> </ul>
Level 5 Is identified as a role model for the provision of consultative care across the spectrum of disease complexity and acuity	<ul> <li>Collaborates with others to lead an interdisciplinary committee creating a protocol to facilitate consultation for osteoporosis management in patients admitted with hip fragility fracture</li> </ul>
	<ul> <li>Establishes a multidisciplinary clinic with neurology and psychiatry to evaluate patients with suspected inflammatory brain disease</li> <li>Leads discussion in a multidisciplinary care conference for a critically ill child who has lupus</li> </ul>
Assessment Models or Tools	Direct observation

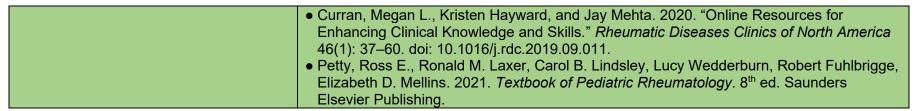
	<ul> <li>Faculty member evaluations</li> <li>Medical record (chart) audit</li> <li>Multisource feedback</li> <li>OSCE</li> <li>Simulation</li> </ul>
Curriculum Mapping	
Notes or Resources	<ul> <li>Chen, Debbie C., Eli M. Miloslavsky, Ariel S. Winn, and Jakob I. McSparron. 2018. "Fellow as Clinical Teacher (FACT) Curriculum: Improving Fellows' Teaching Skills During Inpatient Consultation." <i>MedEdPortal</i>. 14: 10728. https://doi.org/10.15766/mep_2374-8265.10728.</li> <li>François, José. 2011. "Tool to Assess the Quality of Consultation and Referral Request Letters in Family Medicine." <i>Canadian Family Physician</i>. 57(5): 574-575. https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3093595/.</li> <li>Goldman, Lee, Thomas Lee, Peter Rudd. 1983. "Ten Commandments for Effective Consultations." <i>Archives of Internal Medicine</i> 143(9): 1753–1755. doi:10.1001/archinte.1983.00350090131022.</li> <li>Michael, Sarah H., Steven Rougas, Xiao C. Zhang, and Brian Clyne. 2019. "A Content Analysis of the ACGME Specialty Milestones to Identify Performance Indicators Pertaining to the Development of Residents as Educators." <i>Teaching and Learning in Medicine</i>. 31: 424-433. DOI: 10.1080/10401334.2018.1560298.</li> <li>Podolsky, Anna, David T. Stern, and Lauren Peccoralo. 2015. "The Courteous Consult: A CONSULT Card and Training to Improve Resident Consults." <i>Journal of Graduate Medical Education</i> 7(1): 113-7. doi: 10.4300/JGME-D-14-00207.1. https://www.ncbi.nlm.nih.gov/pubmed/26217436.</li> <li>Ryan, Michael S., Bennett Lee, Alicia Richards, Robert A. Perera, Kellen Haley, Fidelma B. Rigby, Yoon Soo Park, Sally A. Santen. 2021. "Evaluating the Reliability and Validity Evidence of the RIME (Reporter-Interpreter-Manager-Educator) Framework for Summative Assessments Across Clerkships." <i>Academic Medicine: Journal of the Association of American Medical Colleges</i> 96(2): 256–262. https://doi.org/10.1097/ACM.0000000000003811.</li> <li>Serling-Boyd, Naomi, and Eli M. Miloslavsky. 2020. "Enhancing the Inpatient Consultation Learning Environment to Optimize Teaching and Learning." <i>Rheumatic Disease Clinics of North America</i> 46(1): 73-83. doi: 10.1016/j.rdc.2019.09.003.</li> </ul>

Medical Knowledge 1: Knowledge of Rheumatic Conditions  Overall Intent: To demonstrate and apply broad and deep knowledge of pediatric rheumatic conditions	
Milestones	Examples
Level 1 Identifies key features of common rheumatic conditions	Recognizes prolonged morning stiffness as a feature of inflammatory arthritis
<b>Level 2</b> Demonstrates broad knowledge of common rheumatic conditions	<ul> <li>Evaluates for muscle weakness in a patient presenting with malar rash</li> <li>Applies treatment guidelines to a patient presenting with proliferative lupus nephritis</li> </ul>
Level 3 Demonstrates knowledge of less common rheumatic conditions as well as common rheumatic conditions associated with higher complexity	<ul> <li>Ensures that a patient with linear scleroderma of the face also undergoes ophthalmologic and dental evaluations as well as brain magnetic resonance imaging (MRI)</li> <li>Identifies risk of amyloidosis and need to treat with colchicine in a patient with familial Mediterranean fever</li> </ul>
Level 4 Integrates knowledge of the pathogenesis, epidemiology, clinical expression, treatments, and prognosis of a broad range of rheumatic conditions	<ul> <li>Recognizes that a complement deficiency may cause a monogenic form of lupus in a preschool-aged boy</li> <li>Gives a comprehensive lecture on juvenile arthritis ranging from pathogenesis to treatment guidelines</li> <li>Chooses abatacept over an anti-tumor necrosis factor (TNF) agent in treating a patient with lupus and significant arthritis</li> </ul>
Level 5 Pursues and integrates new and emerging knowledge of the pathogenesis, epidemiology, clinical expression, treatments, and prognosis of rheumatic conditions	Pursues and integrates knowledge of emerging treatment modalities for a patient with various myositis-specific antibodies
Assessment Models or Tools	<ul> <li>Assessment of case presentations</li> <li>Direct observation</li> <li>Faculty member evaluations</li> <li>In-training exam</li> <li>Multisource feedback</li> <li>Scholarly activity</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>Curran, Megan L., Kristen Hayward, and Jay Mehta. 2020. "Online Resources for Enhancing Clinical Knowledge and Skills." Rheumatic Diseases Clinics of North America 46(1): 37–60. doi: 10.1016/j.rdc.2019.09.011.</li> <li>Petty, Ross E., Ronald M. Laxer, Carol B. Lindsley, Lucy Wedderburn, Robert Fuhlbrigge, Elizabeth D. Mellins. 2021. Textbook of Pediatric Rheumatology. 8th ed. Saunders Elsevier Publishing.</li> </ul>

Medical Knowledge 2: Basic Science of Rheumatic Conditions  Overall Intent: To demonstrate and apply broad and deep basic science knowledge of rheumatic conditions	
Milestones	Examples
Level 1 Demonstrates basic knowledge of	Describes the basic anatomy and function of lymph nodes
anatomy, genetics, immunology, and pharmacology pertaining to general pediatrics	Understands and describes the major components of innate and adaptive immune system
<b>Level 2</b> Demonstrates basic knowledge of anatomy, genetics, immunology, and	Describes the role of innate and adaptive immunity in the pathogenesis of a rheumatologic diagnosis
pharmacology pertaining to rheumatic conditions	<ul> <li>Describes the association between spondyloarthropathies and HLA-B27</li> <li>Describes the anatomy and function of a joint</li> </ul>
<b>Level 3</b> Demonstrates in-depth knowledge of anatomy, genetics, immunology, and	Describes the importance of a second signal for T-cell stimulation and how blocking co- stimulation is a mechanism of action of a rheumatic medication
pharmacology pertaining to rheumatic conditions	Discusses with attending sending a genetic analysis for NLRP3 gene mutation in a child with suspected cryopyrin-associated periodic syndrome
Level 4 Integrates knowledge of anatomy, genetics, immunology, and pharmacology into the management of a broad range of rheumatic conditions	<ul> <li>Recognizes the need to assess for hypogammaglobulinemia in a patient receiving a B-cell-depleting agent and when immunoglobulin replacement therapy would be indicated</li> <li>Understands the immunologic consequences of rheumatic therapies and anticipates possible need for Pneumocystis jirovecii pneumonia (PJP) prophylaxis</li> </ul>
Level 5 Integrates recent research into understanding of the interface between rheumatic conditions, genetics, and immunology	<ul> <li>Uses recent literature on new autoinflammatory diseases to diagnose a patient</li> <li>Obtains cytokine levels based on recent literature to assess for flare versus macrophage activation syndrome in a patient with systemic JIA</li> </ul>
Assessment Models or Tools	<ul> <li>Assessment of case presentations and journal club</li> <li>Direct observation</li> <li>Faculty member evaluations</li> <li>In-training exam</li> <li>OSCE</li> <li>Scholarly activity</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>Abbas, Abdul K., Andrew H. Lichtman, and Shiv Pillai. 2019. Basic Immunology:         Functions and Disorders of the Immune System. 6th ed. Elsevier Publishing.</li> <li>American Board of Pediatrics. "Pediatric Rheumatology Content Outline."         <a href="https://www.abp.org/sites/public/files/pdf/content-outline-rheum-updated.pdf">https://www.abp.org/sites/public/files/pdf/content-outline-rheum-updated.pdf</a>. Accessed 2022.</li> </ul>

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   <a href="https://www.rheumatology.org/Portals/0/Files/Core-Curriculum-Outline.pdf">https://www.rheumatology.org/Portals/0/Files/Core-Curriculum-Outline.pdf</a>. Accessed 2020.
   ACR. "Rheum4Science Modules." <a href="https://www.rheumatology.org/Learning-Center/Educational-Activities/Rheum4Science">https://www.rheumatology.org/Learning-Center/Educational-Activities/Rheum4Science</a>. Accessed 2021.
   Janeway Charles A. Jr. Paul Travers Mark Walpor, and Mark J. Sclomchik, 2001.
- Janeway, Charles A. Jr., Paul Travers, Mark Walpor, and Mark J. Sclomchik. 2001. *Immunobiology: The Immune System in Health and Disease*. 5th ed. New York: Garland Science. <a href="https://www.ncbi.nlm.nih.gov/books/NBK10757/">https://www.ncbi.nlm.nih.gov/books/NBK10757/</a>.
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Medical Knowledge 3: Knowledge of Diagnostic Testing	
<b>Overall Intent:</b> To demonstrate and apply broad and thorough knowledge of diagnostic testing in patients with suspected rheumatic conditions	
Milestones	Examples
Level 1 Identifies common diagnostic testing and indications for patients being evaluated for rheumatic conditions	Identifies that an ANA should be sent when a patient with a malar rash and arthritis presents to clinic
Level 2 Explains the rationale, risks, and benefits for common diagnostic testing in patients being evaluated for rheumatic conditions	Understands the utility of obtaining HLA-B27 testing in the context of inflammatory back pain, but recognizes that this test is not specific
Level 3 Integrates value and test characteristics into diagnostic strategies in patients with rheumatic conditions	<ul> <li>Compares and contrasts the value and test characteristics of muscle biopsy versus imaging methods in a patient with suspected juvenile dermatomyositis</li> <li>Recognizes the clinical utility of autoantibody testing in a patient with a positive ANA and no signs or symptoms of lupus on exam</li> </ul>
Level 4 Integrates and reconciles information, including non-specific and/or conflicting diagnostic test results, to form a cohesive evaluation	Confirms a diagnosis of lupus in a patient with hypocomplementemia, positive ANA, positive dsDNA, leukopenia, and MPO antibody after a renal biopsy demonstrates lupus nephritis rather than pauci-immune glomerulonephritis
Level 5 Is identified as an expert in testing strategies and in the selection and interpretation of complex, new, or emerging tests	Participates in an international consensus workgroup to determine best practices for use of genetic testing in suspected autoinflammatory diseases
Assessment Models or Tools	Assessment of case presentations
	Direct observation
	<ul> <li>Faculty member evaluations</li> <li>In-training exam</li> </ul>
	Multisource feedback
	• OSCE
	Scholarly activity
Curriculum Mapping	
Notes or Resources	<ul> <li>ACR. "Core Curriculum Outline for Rheumatology Fellowship Programs."         <a href="https://www.rheumatology.org/Portals/0/Files/Core-Curriculum-Outline.pdf">https://www.rheumatology.org/Portals/0/Files/Core-Curriculum-Outline.pdf</a>. Accessed 2020.</li> <li>Choosing Wisely. "Choosing Wisely: When to Question Tests, Procedures or Treatment for Rheumatologic Diseases." <a href="https://www.choosingwisely.org/choosing-wisely-when-to-">https://www.choosingwisely.org/choosing-wisely-when-to-</a></li> </ul>
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<b>Overall Intent:</b> To engage in the analysis and management of patient safety events, including relevant communication with patients, patients' families, and health care professionals		
Milestones	Examples	
<b>Level 1</b> Demonstrates knowledge of common patient safety events	Lists medication dosing errors or incorrect allergies included in the system as common patient safety events	
Demonstrates knowledge of how to report patient safety events	• Lists "patient safety reporting system" or "patient safety hotline" as ways to report safety events	
Level 2 Identifies system factors that lead to patient safety events	<ul> <li>Identifies an outdated weight in the electronic health record (EHR) as the cause of a dosing error</li> <li>Identifies that the EHR has a maximum dose/duration for a steroid that typically goes beyond that dose/duration</li> <li>Identifies that stress dose steroids were not given to a patient because the patient was not identified in EHR as taking long-term steroids or at risk for adrenal insufficiency</li> </ul>	
Reports patient safety events through institutional reporting systems (simulated or actual)	Reports dosing using the appropriate reporting mechanism	
<b>Level 3</b> Participates in analysis of patient safety events (simulated or actual)	<ul> <li>Participates in department morbidity and mortality presentations</li> <li>Participates in root cause analyses (mock or actual)</li> </ul>	
Participates in disclosure of patient safety events to patients and families (simulated or actual)	With the support of an attending or risk management team member, participates in the disclosure of an injection into the incorrect joint to a patient's caregiver	
Level 4 Conducts analysis of patient safety events and offers error prevention strategies (simulated or actual)	<ul> <li>Leads a simulated or actual root cause analysis related to an injection into the wrong joint and develops action plan that includes signs to remind fellows to properly use marking, ultrasound, image guidance, and time out to prevent future errors</li> </ul>	
Discloses patient safety events to patients and families (simulated or actual)	Following consultation with risk management and other team members, independently discloses a joint injection error to a patient's family	
<b>Level 5</b> Actively engages teams and processes to modify systems to prevent patient safety events	Leads a multidisciplinary team to develop order sets to prevent errors with ordering diagnostic tests	

Role models or mentors others in the disclosure	Conducts a simulation demonstrating techniques and approaches for disclosing patient     confety events.
of patient safety events	<ul> <li>safety events</li> <li>Teaches a course during fellowship orientation about the fellow's role in prevention and disclosure of patient safety events</li> </ul>
Assessment Models or Tools	<ul> <li>Case-based discussion</li> <li>Direct observation</li> <li>E-module multiple choice tests</li> <li>Guided reflection</li> <li>Medical record (chart) audit</li> <li>Multisource feedback</li> <li>Portfolio</li> <li>Simulation</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>American Board of Pediatrics (ABP). "Entrustable Professional Activities for Subspecialties: Rheumatology." <a href="https://www.abp.org/content/entrustable-professional-activities-subspecialties">https://www.abp.org/sites/public/files/pdf/gen_peds_epa_14.pdf</a>. Accessed 2021.</li> <li>ABP. "EPA 14 for General Pediatrics."         <a href="https://www.abp.org/sites/public/files/pdf/gen_peds_epa_14.pdf">https://www.abp.org/sites/public/files/pdf/gen_peds_epa_14.pdf</a>. Accessed 2021.</li> <li>Guralnick, Susan, Stephen Ludwig, and Robert Englander. 2014. "Domain of Competence: Systems-Based Practice." Academic Pediatrics. 14(2 Suppl): S70-S79. <a href="https://doi.org/10.1016/j.acap.2013.11.015">https://doi.org/10.1016/j.acap.2013.11.015</a>.</li> <li>Institute for Healthcare Improvement. <a href="http://www.ihi.org/Pages/default.aspx">https://www.ihi.org/Pages/default.aspx</a>. Accessed 2020.</li> <li>Singh, Ranjit, Bruce Naughton, John S. Taylor, Marlon R. Koenigsberg, Diana R. Anderson, Linda L. McCausland, Robert G. Wahler, Amanda Robinson, and Gurdev Singh. 2005. "A Comprehensive Collaborative Patient Safety Residency Curriculum to Address the ACGME Core Competencies." Medical Education 39(12): 1195-204. DOI: 10.1111/j.1365-2929.2005.02333.x.</li> </ul>

Systems-Based Practice 2: Quality Improvement  Overall Intent: To understand and implement quality improvement methodologies to improve patient care	
Milestones	Examples
<b>Level 1</b> Demonstrates knowledge of basic quality improvement methodologies and metrics	Describes fishbone diagram     Describes components of a "Plan-Do-Study-Act" cycle
<b>Level 2</b> Describes local quality improvement initiatives (e.g., community vaccination rate, infection rate, smoking cessation)	Describes clinic initiatives to improve adherence to pneumococcal immunization guidelines for immunosuppressed patients
<b>Level 3</b> Participates in local quality improvement initiatives	<ul> <li>Participates in an ongoing interdisciplinary project to improve medication reconciliation</li> <li>Collaborates on a project to improve adherence to recommended frequency of uveitis screening examinations</li> </ul>
<b>Level 4</b> Demonstrates the skills required to identify, develop, implement, and analyze a quality improvement project	<ul> <li>Identifies that a large proportion of immunosuppressed rheumatology patients are under-immunized for pneumococcal disease based on EHR review; develops and implements a quality improvement project to improve vaccination rates within a practice site, that includes engaging the care team, articulating a broad goal, developing a SMART (Specific, Measurable, Attainable, Realistic, Time-bound) goal, collecting and analyzing data, and monitoring progress and challenges</li> <li>Considers team bias and social determinants of health in patient population when developing a quality improvement project</li> </ul>
<b>Level 5</b> Creates, implements, and assesses quality improvement initiatives at the institutional or community level	<ul> <li>Initiates and completes a quality improvement project in collaboration with adolescent medicine practitioners to improve teratogenic medication counseling throughout the hospital and shares results through a formal hospital-wide presentation</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>E-module multiple choice test</li> <li>Poster or other presentation</li> </ul>
Curriculum Mapping	
Notes or Resources	<ul> <li>American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." <a href="https://www.abp.org/content/entrustable-professional-activities-subspecialties">https://www.abp.org/content/entrustable-professional-activities-subspecialties</a>. Accessed 2022.</li> <li>Guralnick, Susan, Emily Fondahn, Alpesh Amin, and Edward A. Bittner. 2021. "Systems-Based Practice: Time to Finally Adopt the Orphan Competency." <i>Journal of Graduate Medical Education</i> 13(2 Suppl): 96-101. doi: 10.4300/JGME-D-20-00839.1. Epub 2021 Apr 23. PMID: 33936541; PMCID: PMC8078067.</li> <li>Institute for Healthcare Improvement. <a href="http://www.ihi.org/Pages/default.aspx">http://www.ihi.org/Pages/default.aspx</a>. Accessed 2020.</li> <li>Institution-wide curriculum</li> </ul>

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Dandoy, Samuel J. Hanke, and Heather L. Tubbs Cooley. 2015. "A Practical Guide to
Conducting Quality Improvement in the Health Care Setting." Current Treatment Options
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Systems-Based Practice 3:	System Navigation for Patient-Centered Care – Coordination of Care
Overall Intent: To effectively navigate the health care system, including the interdisciplinary team and other care practitioners; to adapt care	
to a specific patient population to ensure high-quality patient outcomes	
Milestones	Examples
Level 1 Lists the various interprofessional	• Identifies the team members and roles as part of the team for a patient with lupus,
individuals involved in the patient's care	including pediatric rheumatologist, pediatric nephrologist, clinic nurses, and social worker
coordination	• Identifies the roles of the members of the medical home team for a complex care patient
Level 2 Coordinates care of patients in routine clinical situations, incorporating interprofessional teams with consideration of patient and family needs	<ul> <li>Coordinates same-day outpatient follow up with rheumatology and pulmonology, as well as pulmonary function testing, for a patient newly diagnosed with vasculitis who lives eight hours from the hospital</li> <li>Helps to coordinate injection teaching by clinic nurse for a newly diagnosed patient with JIA starting methotrexate</li> <li>Identifies access to care and insurance coverage as social determinants of health</li> </ul>
Level 3 Coordinates care of patients in complex clinical situations, effectively utilizing the roles of interprofessional teams, and incorporating patient and family needs and goals	<ul> <li>Arranges urgent social work evaluation for a patient seen in clinic for lupus follow up who reports active suicidal ideation and asks clinic nurse to escort the patient and caregivers to the emergency department</li> <li>Works to coordinate with social worker, school staff, and caregiver to obtain accommodations for a patient returning to school after a prolonged hospitalization</li> </ul>
Level 4 Coordinates interprofessional, patient- centered care among different disciplines and specialties, actively assisting families in navigating the health care system	<ul> <li>Calls nephrologist to arrange urgent referral for a non-English-speaking family whose daughter has lupus with a sharp rise in serum creatinine and urine protein/creatinine ratio, and contacts family through interpreter services to discuss the plan</li> <li>Recognizes the need for and coordinates a multidisciplinary team/family meeting to include appropriate subspecialists, physical therapist/occupational therapist, child life, mental health resources, chaplain services, the primary care physician, etc.</li> </ul>
Level 5 Coaches others in interprofessional,	Leads a discussion in new fellow orientation explaining roles of team members and
Assessment Models or Tools	<ul> <li>available resources, ensuring inclusion of discussion on health care disparities</li> <li>Direct observation and entrustable professional activities</li> <li>Medical record (chart) audit</li> <li>Multisource feedback</li> <li>OSCE</li> <li>Review of discharge planning documentation</li> </ul>
Curriculum Mapping	
Notes or Resources	American Academy of Pediatrics (AAP). "Medical Home Care Coordination Resources." <a href="https://www.aap.org/en/practice-management/medical-home/tools-and-resources-for-medical-home-implementation/medical-home-care-coordination-resources/">https://www.aap.org/en/practice-management/medical-home/tools-and-resources-for-medical-home-implementation/medical-home-care-coordination-resources/</a> . Accessed 2020.

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Rheumatology." <a href="https://www.abp.org/content/entrustable-professional-activities-">https://www.abp.org/content/entrustable-professional-activities-</a>
subspecialties. Accessed 2022.

#### Systems-Based Practice 4: System Navigation for Patient-Centered Care - Transitions in Care **Overall Intent:** To effectively navigate the health care delivery system during transitions of care to ensure high-quality patient outcomes **Milestones Examples** • Reads verbatim from a templated hand-off but lacks context when signing out a patient **Level 1** Uses a standard template for transitions of care/hand-offs Level 2 Adapts a standard template, • Uses a standardized hand-off for a stable patient, consistently verbalizes a basic recognizing key elements for safe and effective understanding of active problems, and provides basic contingency plans transitions of care/hand-offs in routine clinical • Discusses a discharge of a patient with lupus from the hospital with the primary care physician and provides a problem list, clinical course, and action items to be followed up situations as an outpatient • Uses a standardized hand-off when transferring a patient to the emergency department Level 3 Performs safe and effective transitions of care/hand-offs in complex clinical situations. from clinic, with direct communication of clinical reasoning, problems warranting a higher and ensures closed-loop communication level of care, and status of completed/planned interventions; solicits read-back and confirms/uses specific resources and timeline for transfer to occur Provides hand-off to resident team with clearly written instructions for patient requiring a scheduled admission for cyclophosphamide with bladder irrigation care Seeks out colleagues proactively to follow up on test results that are expected to return Level 4 Performs and advocates for safe and effective transitions of care/hand-offs within and during a vacation week; provides specific instructions and contingency plans across health care delivery systems, including Seeks out appropriate adult general and subspecialty practitioners to facilitate the transition of a 20-year-old patient with complex health care needs to adult care; ensures a transitions to adult care thorough hand-off, including the patient's cultural preferences and social needs, to the identified new adult practitioners Level 5 Coaches others in improving transitions • Designs and implements standardized hand-off workshops for medical students prior to of care within and across health care delivery the start of their clinical rotations systems to optimize patient outcomes • Develops and implements a process for rheumatology clinic to improve the transition from pediatrics to adult medicine Assessment Models or Tools Direct observation • Templated hand-off assessment checklist Multisource feedback OSCE/Simulation • Review of sign-out tools, use and review of checklists **Curriculum Mapping** • American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Notes or Resources Rheumatology." https://www.abp.org/content/entrustable-professional-activitiessubspecialties. Accessed 2022.

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Systems-Based Practice 5: Population and Community Health		
Overall Intent: To promote and improve health across communities and populations through patient care and advocacy, including public		
	education and elimination of structural racism	
Milestones	<b>Examples</b>	
Level 1 Demonstrates awareness of population	Identifies social determinants of health, such as poverty and structural racism	
and community health needs and disparities	Identifies adverse childhood experiences	
Level 2 Identifies specific population and	Screens patients for adverse childhood experiences and acknowledges social	
community health needs and disparities;	determinants of health	
identifies local resources	Discusses health disparities and identifies clinic and hospital resources, such as social	
1 10	workers and family navigators, to assess a patient's family's need	
Level 3 Uses local resources effectively to meet	Refers patients to social work services as indicated      Character programs the set lead recovered and programs sized at improving health.	
the needs and reduce health disparities of a	Shares information about local resources and programs aimed at improving health disposition with patients.	
patient population and community  Level 4 Adapts practice to provide for the needs	disparities with patients  • Participates in an advocacy project to improve health care access for at-risk populations	
of and reduce health disparities of a specific	Creates a list of mental health resources for patients who screen positive for an adverse	
population	childhood experience	
population	Creates, uses, and disseminates a list of resources for patients who need psychosocial	
	support services in the area	
Level 5 Advocates at the local, regional, or	Attends American College of Rheumatology advocacy program and participates in	
national level for populations and communities	longitudinal discussions with local, state, or national government policy makers to reduce	
with health care disparities	health disparities in patients with rheumatic disease	
	Writes to legislators to improve access to care and medications for patients with	
	rheumatic disease	
Assessment Models or Tools	Analysis of process and outcomes measures based on social determinants of health and	
	resultant disparities	
	Direct observation	
	Medical record (chart) audit	
	Multisource feedback  Deflections	
Cumiculum Manning	Reflection	
Curriculum Mapping  Notes or Resources	• AAD "Advessey" https://ecryicos.com.org/en/edvessey/ Accessed 2020	
Notes of Resources	<ul> <li>AAP. "Advocacy." <a href="https://services.aap.org/en/advocacy/">https://services.aap.org/en/advocacy/</a>. Accessed 2020.</li> <li>ACR. "Advocating for Rheumatology." <a href="https://www.rheumatology.org/Advocacy">https://www.rheumatology.org/Advocacy</a>.</li> </ul>	
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#### Systems-Based Practice 6: Physician Role in Health Care Systems Overall Intent: To understand the physician's role in health systems science to optimize patient care delivery, including cost-conscious care **Examples Milestones Level 1** Engages with patients and other • Considers elements such as cost, culture, and distance of travel for hospitalizing a patient providers in discussions about cost-conscious versus closely following as an outpatient care and key components of the health care • Articulates the impact of patients coming to continuity clinic for non-emergent acute visits delivery system instead of seeking care in the emergency department • Encourages patients to utilize their medical home for consistent and comprehensive care, including vaccines, laboratory monitoring, and contraception • Considers that insurance coverage, or lack of coverage, can affect prescription drug availability/cost for individual patients • Identifies that one's own implicit biases contribute to disparities and less-than-optimal care • Considers the patient's prescription drug coverage when choosing a TNF inhibitor for Level 2 Identifies the relationships between the delivery system and cost-conscious care and treatment of juvenile arthritis the impact on the patient care • Ensures that a patient hospitalized with a lupus flare has a scheduled follow-up appointment at discharge Level 3 Discusses the need for changes in Accepts an appropriate level of uncertainty when balancing cost-conscious care by not clinical approaches based on evidence, ordering an erythrocyte sedimentation rate when it will not change management outcomes, and cost-effectiveness to improve • Discusses benefits of and alternatives to pursuing MRI in the setting of non-inflammatory back pain in light of costs to patient's family and health system care for patients and families • Adapts plan to minimize costs and provides appropriate care for uninsured patients by signing them up for patient assistance programs through the manufacturer • Considers health care disparities in pursuit of evidence-based care • Works collaboratively to identify additional services for a patient with lupus and cognitive **Level 4** Advocates for the promotion of safe, dysfunction and limited resources quality, and high-value care • Uses multi-disciplinary clinics, telemedicine, and/or outreach clinics to reduce cost and time for patients • Creates a list of clinics where adolescents can obtain long-acting reversible contraception • Raises awareness at a systems level to promote cost-conscious care by implementing Level 5 Coaches others to promote safe, Choosing Wisely recommendations or developing a local evidence-based guideline quality, and high-value care across health care • Leads team members in conversations around care gaps for LGBTQIA+ teens and systems creates team plans to provide comprehensive care in a clinic • Educates primary care colleagues on the judicious use of rheumatologic tests Direct observation **Assessment Models or Tools**

Medical record (chart) auditPatient satisfaction data

	Review and guided reflection on costs accrued for individual patients or patient populations with a given diagnosis
Curriculum Mapping	•
Notes and Resources	<ul> <li>Agency for Healthcare Research and Quality (AHRQ). "Measuring the Quality of Physician Care."         <ul> <li>https://www.ahrq.gov/talkingquality/measures/setting/physician/index.html</li> <li>Accessed 2022.</li> </ul> </li> <li>AAP. Practice Management. <a href="https://www.aap.org/en/practice-management/">https://www.aap.org/en/practice-management/</a>. Accessed 2022.</li> <li>American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." <a href="https://www.abp.org/content/entrustable-professional-activities-subspecialties">https://www.abp.org/content/entrustable-professional-activities-subspecialties</a>. Accessed 2022.</li> <li>American College of Physicians. "Newly Revised: Curriculum for Educators and Residents." <a <a="" academy="" american="" href="https://www.choosingwisely.org/societies/american-academy-of-pediatrics-section-on-rheumatology/" of="" on="" pediatrics="" rheumatology."="" section="" –="">https://www.choosingwisely.org/societies/american-academy-of-pediatrics-section-on-rheumatology/</a>. Accessed 2022.</li> <li>The Commonwealth Fund. "State Health Data Center." <a href="http://datacenter.commonwealthfund.org/?ga=2.110888517.1505146611.1495417431-1811932185.1495417431#ind=1/sc=1">https://datacenter.commonwealthfund.org/?ga=2.110888517.1505146611.1495417431-1811932185.1495417431#ind=1/sc=1</a>. Accessed 2020.</li> <li>Crow, Byron, Sami G. Tahhan, Curtis Lacy, Jule Grzankowski, and Juan N. Lessing. 2020. "Things We Do for No Reason™: Routine Correction of Elevated INR and Thrombocytopenia Prior to Paracentesis in Patients with Cirrhosis." <i>Journal of Hospital Medicine</i>. 16(2): 102-104. <a href="https://doi.org/10.12788/jhm.3458">https://doi.org/10.12788/jhm.3458</a>.</li> <li>Dzau, Victor J., Ma</li></ul>

#### Practice-Based Learning and Improvement 1: Evidence-Based and Informed Practice **Overall Intent:** To incorporate evidence and apply it to individual patients and patient populations **Milestones** Examples • Identifies a question such as, "What is the appropriate treatment for this patient with new Level 1 Develops an answerable clinical polyarticular arthritis?" but needs guidance to focus it into a searchable guestion question and demonstrates how to access available evidence, with guidance • Uses general medical resources such as a textbook, UpToDate, or DynaMed to search for answers Accesses available evidence using unfiltered resources, retrieving a broad array of related information Level 2 Independently articulates clinical • Identifies a focused, answerable question: "Among patients with new polyarticular arthritis, question and accesses available evidence does initiation of early biologic therapy improve long-term clinical outcomes?" • Uses PubMed to search for the answer to a clinical question and appropriately filters results **Level 3** Locates and applies the evidence. • Obtains, appraises, and applies evidence to use biologic therapy to treat a patient with integrated with patient preference, to the care of polyarticular arthritis and fear of needles • Evaluates and considers potential bias in clinical tools that center around social identifiers patients such as race, gender, and body mass index (BMI) • Seeks out and applies evidence to the care of individual patients or populations to change **Level 4** Critically appraises and applies evidence, even in the face of uncertainty and (or re-evaluate) their clinical practice conflicting evidence to guide care tailored to the • Elicits patient's prior experiences regarding diversity, equity, and inclusion in the health individual patient care system to start conversations about optimal management and patient preference Explores, evaluates, and incorporates new resources into search strategies • Discusses with patients' families if alternative options to bridge steroid therapy may be reasonable, while considering patient preferences/needs for intravenous (IV) versus subcutaneous (SQ) medication administration Level 5 Coaches others to critically appraise • Provides feedback to other fellows on their ability to formulate questions, search for the and apply evidence for complex patients best available evidence, appraise evidence, and apply that information to the care of patients • Role models and coaches others in creating efficient and effective search strategies to answer clinical questions • Participates in the development of an evidence-based clinical pathway in the EHR for new onset polyarticular arthritis Assessment Models or Tools • Direct observation to inform milestones and entrustable professional activities • Presentation evaluation such as journal club or case presentations Research portfolio **Curriculum Mapping**

Notes or Resources	<ul> <li>American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." https://www.abp.org/content/entrustable-professional-activities-subspecialties. Accessed 2022.</li> <li>Duke University. "Evidence-Based Practice." <a href="https://guides.mclibrary.duke.edu/ebm/home">https://guides.mclibrary.duke.edu/ebm/home</a>. Accessed 2020.</li> <li>Guyatt, Gordon, Drummond Rennie, Maureen O. Meade, and Deborah Cook. 2015.</li> </ul>
	<ul> <li>Users' Guides to the Medical Literature: A Manual for Evidence-Based Clinical Practice, 3rd ed. USA: McGraw-Hill Education.         <a href="https://jamaevidence.mhmedical.com/Book.aspx?bookld=847">https://jamaevidence.mhmedical.com/Book.aspx?bookld=847</a>. Accessed 2020.</li> <li>Onel Karen B., Daniel B. Horton, Daniel J. Lovell, Susan Shenoi, Carlos A. Cuello, Sheila T. Angeles-Han, Mara L. Becker, et al. 2022. "2021 American College of Rheumatology Guideline for the Treatment of Juvenile Idiopathic Arthritis: Therapeutic Approaches for Oligoarthritis, Temporomandibular Joint Arthritis, and Systemic Juvenile Idiopathic Arthritis." Arthritis and Rheumatology 74(4):553-569. doi: 10.1002/art.42037. PMID: 35233993.</li> <li>US National Library of Medicine. "PubMed® Online Training." <a href="https://www.nlm.nih.gov/bsd/disted/pubmedtutorial/cover.html">https://www.nlm.nih.gov/bsd/disted/pubmedtutorial/cover.html</a>. Accessed 2020.</li> </ul>

Practice-Based Learning and Improvement 2: Reflective Practice and Commitment to Personal Growth  Overall Intent: To continuously improve patient care based on self-evaluation and lifelong learning	
Milestones	Examples
Level 1 Participates in feedback sessions	Attends scheduled feedback sessions
Develops personal and professional goals, with assistance	<ul> <li>Develops a plan with faculty members to assess how often they counsel patients on teratogenic medications on pregnancy risk and screened for pregnancy</li> <li>Acknowledges own implicit/explicit biases</li> </ul>
Level 2 Demonstrates openness to feedback and performance data	<ul> <li>Acknowledges concerns about timely note completion and works with clinic preceptor to develop methods for improvement</li> </ul>
Designs a learning plan based on established goals, feedback, and performance data, with assistance	<ul> <li>Develops a plan on how to improve counselling and screening of patients on teratogenic medications after an unplanned pregnancy in a patient on teratogenic medications</li> <li>Devises a plan to explore biases and how they impact patient care</li> </ul>
<b>Level 3</b> Seeks and incorporates feedback and performance data episodically	Requests feedback from supervisor and patients about counseling on pregnancy risk and screening for pregnancy for patients on teratogenic medications
Designs and implements a learning plan by analyzing and reflecting on the factors which	<ul> <li>Identifies challenges in performing diagnostic musculoskeletal ultrasound and arranges to spend more time with a certified practitioner to improve skills</li> </ul>
contribute to gap(s) between performance expectations and actual performance	Recognizes own implicit biases that affect care for adolescents with high-risk sexual behavior and takes steps to mitigate bias
<b>Level 4</b> Seeks and incorporates feedback and performance data consistently	Initiates a quarterly chart audit to ensure appropriate counseling on pregnancy risk and screening for pregnancy in patients on teratogenic medications
Adapts a learning plan using long-term professional goals, self-reflection, and	<ul> <li>Adapts learning plan to improve knowledge of pregnancy counseling and screening based on personal reflection, feedback, and patient data</li> </ul>
performance data to measure its effectiveness	Seeks out conferences to learn about anti-racism and bystander culture
Level 5 Role models and coaches others in seeking and incorporating feedback and performance data	Leads a clinic discussion on opportunities to improve pregnancy counseling and screening for all patients on teratogenic medications who are cared for by the clinic
Demonstrates continuous self-reflection and coaching of others on reflective practice	Meets with learners to review practice habits and develop their learning goals
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Medical record (chart) audit</li> </ul>
	Review of learning plan

Curriculum Mapping	
Notes or Resources	American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties:
	Rheumatology." https://www.abp.org/content/entrustable-professional-activities-subspecialties. Accessed 2022.
	Burke, Anne E., Bradley Benson, Robert Englander, Carol Carraccio, and Patricia J.
	Hicks. 2014. "Domain of Competence: Practice-Based Learning and Improvement."
	Academic Pediatrics 14(2): S38-S54. DOI: https://doi.org/10.1016/j.acap.2013.11.018.
	● Lockspeiser, Tai M., Su-Ting T. Li, Ann E. Burke, Adam A. Rosenberg, Alston E. Dunbar
	3rd, Kimberly A. Gifford, Gregory H. Gorman, et al. 2016. "In Pursuit of Meaningful Use of
	Learning Goals in Residency: A Qualitative Study of Pediatric Residents." <i>Academic</i>
	Medicine 91(6): 839-846. DOI: 10.1097/ACM.00000000001015.
	• Lockspeiser, Tai M., Patricia A. Schmitter, J. Lindsey Lane, Janice L. Hanson, Adam A.
	Rosenberg, and Yoon Soo Park. 2013. "Assessing Residents' Written Learning Goals and
	Goal Writing Skill: Validity Evidence for the Learning Goal Scoring Rubric." Academic
	Medicine 88(10): 1558-1563. DOI: 10.1097/ACM.0b013e3182a352e6.

Professionalism 1: Professional Behavior	
Overall Intent: To demonstrate ethical and professional behaviors and promote these behaviors in others and to use appropriate resources	
to manage professional dilemmas	
Milestones	<b>Examples</b>
Level 1 Identifies expected professional behaviors and potential triggers for lapses	Asks an attending for feedback on interactions with a challenging caregiver
Identifies the value and role of pediatric rheumatology as a vocation/career	Identifies the role of a pediatric rheumatologist in the multidisciplinary evaluation of a patient with fever of unknown origin
Level 2 Demonstrates professional behavior with occasional lapses	Identifies that being late to clinic is a lapse in professionalism, and immediately apologizes to peers, attendings, and patients upon arrival
Demonstrates accountability for patient care as a pediatric rheumatologist, with guidance	Completes a patient's school medication permission form in a timely manner
Level 3 Maintains professional behavior in increasingly complex or stressful situations	<ul> <li>Demonstrates caring and compassionate behaviors with patients, patients' families, colleagues, and staff members</li> <li>Remains patient and kind even when navigating a challenging clinic visit after a week of call</li> </ul>
Fully engages in patient care and holds oneself accountable	Advocates for an individual patient's needs in a humanistic and professional manner regarding home care, medication approval, and need for care by another subspecialist
<b>Level 4</b> Recognizes situations that may trigger professionalism lapses and intervenes to	Recognizes when staff or colleagues are busy and offers support outside usual clinical role
prevent lapses in self and others	Models respect and compassion for patients and promotes the same in colleagues by actively identifying positive professional behavior
Exhibits a sense of duty to patient care and professional responsibilities	Speaks up in the moment when observing racist/sexist behavior within the health care team and uses reporting mechanisms to address it
<b>Level 5</b> Models professional behavior and coaches others when their behavior fails to meet professional expectations	Discusses the need to be on time with a student learner who continues to be late, making a plan together to address the underlying issues of why the learner is late
Extends the role of the pediatric rheumatologist beyond the care of patients by engaging with the community, specialty, and medical profession as	Advocates for process improvement to help a cohort of patients, takes on larger projects to remedy a system issue that is affecting patients, and sees the opportunity to improve care as a responsibility
Assessment Models or Tools	Develops education and/or modules on microaggressions and bias     Direct observation
Assessment woders of Tools	Direct observation

	Global evaluation
	Multisource feedback
	Oral or written self-reflection
	Simulation
Curriculum Mapping	
Notes or Resources	<ul> <li>Below are resources that define professionalism and seek to focus it on what key knowledge, skills, and attitudes are required to ensure public trust and promote integrity within the profession. It is important to note a historical context in which the informal and formal assessment of professionalism" has extended beyond these ideals to negatively impact the careers of women, LGBTQIA+ people, and underrepresented minorities in medicine. Explicitly, examples of this have included the way in which women, marginalized learners, and LGBTQIA+ learners have been targeted for certain forms of self-expression of racial, ethnic, or gender identity. The assessment of professionalism should seek to be anti-racist and eliminate all forms of bias.</li> <li>AbdelHameid, Duaa. 2020. "Professionalism 101 for Black Physicians." New England Journal of Medicine. 383(5): e34. doi:10.1056/NEJMpv2022773.</li> <li>AAP. "Residency Curriculum: Mental Health Education Resources." https://www.aap.org/en-us/advocacy-and-policy/aap-health-initiatives/Mental-Health/Paces/Residency-Curriculum.aspx. Accessed 2020.</li> <li>American Board of Internal Medicine, ACP-ASIM Foundation, European Federation of Internal Medicine. 2007. "Medical Professionalism in the New Millennium: A Physician Charter." Annals of Internal Medicine.136:243-246. http://abimfoundation.org/wp-content/uploads/2015/12/Medical-Professionalism-in-the-New-Millenium-A-Physician-Charter.pdf. Accessed 2020.</li> <li>American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." https://www.abp.org/content/medical-professionalism." https://www.abp.org/content/medical-professionalism." https://www.abp.org/content/medical-professionalism. Accessed 2020.</li> <li>American Board of Pediatrics. "Teaching, Promoting, and Assessing Professionalism Across the Continuum: A Medical Educator's Guide." https://www.abp.org/professionalism-quide, Accessed 2020.</li> <li>American Medicial Association. "Ethics." https:/</li></ul>
	Professionalism Best Practices: Professionalism in the Modern Era. Menlo Park, CA:

Alpha Omega Alpha Medical Society. <a href="https://www.alphaomegaalpha.org/wp-content/uploads/2022/01/Monograph2018.pdf">https://www.alphaomegaalpha.org/wp-content/uploads/2022/01/Monograph2018.pdf</a>. ISBN: 978-1-5323-6516-4.

- Domen, Ronald E., Kristen Johnson, Richard Michael Conran, Robert D. Hoffman, Miriam D. Post, Jacob J. Steinberg, Mark D. Brissette, et al. 2016. "Professionalism in Pathology: A Case-Based Approach as a Potential Educational Tool." Archives of Pathology and Laboratory Medicine 141: 215-219. https://doi.org/10.5858/arpa.2016-0217-CP.
- Levinson, Wendy, Shiphra Ginsburg, Frederic W. Hafferty, and Catherine R. Lucey. 2014.
   Understanding Medical Professionalism. New York, NY: McGraw-Hill Education.
   https://accessmedicine.mhmedical.com/book.aspx?bookID=1058.
- Osseo-Asare, Aba, Lilanthi Balasuriya, Stephen J. Huot, et al. 2018. "Minority Resident Physicians' Views on the Role of Race/Ethnicity in Their Training Experiences in the Workplace." *JAMA Network Open*. 1(5): e182723. doi:10.1001/jamanetworkopen.2018.2723.
- Paul, Dereck W. Jr., Kelly R. Knight, Andre Campbell, and Louise Aronson. 2020. "Beyond a Moment Reckoning with Our History and Embracing Antiracism in Medicine." *New England Journal of Medicine*. 383: 1404-1406. doi:10.1056/NEJMp2021812. https://www.nejm.org/doi/full/10.1056/NEJMp2021812.

Professionalism 2: Ethical Principles Overall Intent: To recognize and address or resolve common and complex ethical dilemmas or situations	
Milestones	Examples
Level 1 Demonstrates knowledge of the ethical principles underlying informed consent, surrogate decision making, advance directives, confidentiality, error disclosure, stewardship of limited resources, and related topics	Identifies ethical principles involved in obtaining informed consent
<b>Level 2</b> Applies ethical principles in common situations	Articulates how the principle of "do no harm" applies to a patient who may not need a joint injection even though it could provide a learning opportunity
Level 3 Analyzes complex situations using ethical principles to address conflict/controversy; seeks help when needed to manage and resolve complex ethical situations  Level 4 Manages and seeks to resolve ethical dilemmas using appropriate resources (e.g., ethics consultations, literature review, risk management/legal consultation)	<ul> <li>Offers treatment options for an acutely ill patient, taking into account the patient's cultural preferences and values, while minimizing bias, recognizing one's own limitations, and consistently honoring the patient's and family's choices</li> <li>Recognizes the need to involve social work in complex social and ethical situations</li> <li>Uses ethics resources to discuss end-of-life care of a child with rheumatic disease in the intensive care unit with a poor prognosis</li> <li>Uses institutional resources, including social work and risk management, when a parent or patient becomes agitated and aggressive during a clinic visit</li> </ul>
managementriegal consultation)	<ul> <li>Engages the ethics committee when the caregiver declines immunosuppressive treatment in favor of dietary changes in the setting of aggressive anti-cyclic citrullinated peptide (anti-CCP) positive JIA</li> <li>Recognizes that prior experiences of racism for the patient and caregiver influence their trust; consequently, is willing to defer discussion of most complex issues to the practitioner whom the family trusts more, rather than assuming a hierarchical structure</li> </ul>
Level 5 Called upon by others to consult in cases of complex ethical dilemmas; identifies and seeks to address system-level factors that induce or exacerbate	Participates in the ethics consult service, providing guidance for complex cases
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Global evaluation</li> <li>Multisource feedback</li> <li>Oral or written self-reflection</li> <li>Simulation</li> </ul>
Curriculum Mapping	

Notes or Resources	American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties:
	Rheumatology." <a href="https://www.abp.org/content/entrustable-professional-activities-">https://www.abp.org/content/entrustable-professional-activities-</a>
	subspecialties. Accessed 2022.
	• American Medical Association. "Ethics." <a href="https://www.ama-assn.org/delivering-care/ama-">https://www.ama-assn.org/delivering-care/ama-</a>
	code-medical-ethics. Accessed 2020.
	Bynny, Richard L., Douglas S. Paauw, Maxine Papadakis, and Sheryl Pfeil. 2017. <i>Medical</i>
	Professionalism Best Practices: Professionalism in the Modern Era. Menlo Park, CA:
	Alpha Omega Alpha Medical Society. https://www.alphaomegaalpha.org/wp-
	content/uploads/2022/01/Monograph2018.pdf. ISBN: 978-1-5323-6516-4.
	• Domen, Ronald E., Kristen Johnson, Richard Michael Conran, Robert D. Hoffman, Miriam
	D. Post, Jacob J. Steinberg, Mark D. Brissette, et al. 2016. "Professionalism in Pathology:
	A Case-Based Approach as a Potential Educational Tool." Archives of Pathology and
	Laboratory Medicine 141: 215-219. https://doi.org/10.5858/arpa.2016-0217-CP.
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	Understanding Medical Professionalism. New York, NY: McGraw-Hill Education.
	https://accessmedicine.mhmedical.com/book.aspx?bookID=1058.

#### **Professionalism 3: Accountability/Conscientiousness** Overall Intent: To take responsibility for one's own actions and their impact on patients and other members of the health care team **Milestones Examples** • Responds to reminders from program administrator to complete work hour and procedure Level 1 Performs tasks and responsibilities, with prompting logs • Changes habits to meet the minimum attendance requirement after being informed by the program director that too many conferences have been missed • Completes patient care tasks, including callbacks, consultations, and orders, after prompting from a supervisor Level 2 Performs tasks and responsibilities in a • Completes administrative tasks, including licensing requirements and applying for intimely manner in routine situations training exam by specified due date • Completes routine patient care tasks, including lab result follow up, chart completion, and returning patient messages/calls, as assigned • Answers pages and emails promptly even when working remotely, with rare need for reminders • Monitors time commitments responsibly to ensure work hours are not violated • Triages tasks appropriately with multiple competing demands including care of an acutely Level 3 Performs tasks and responsibilities in a thorough and timely manner in complex or ill patient stressful situations • Seeks appropriate guidance from attending for complex situations • Seeks appropriate support from staff to manage complex clinical situations Level 4 Coaches others to ensure tasks and • Gives tips on task prioritization • Aids learners in difficult, complex patient care situations responsibilities are completed in a thorough and • Supports patient care team members in caring for rheumatologic patients timely manner in complex or stressful situations Level 5 Creates strategies to enhance others' • Meets with multidisciplinary team of nurses, social workers, and case managers to ability to efficiently complete tasks and streamline patient discharges • Meets with staff to educate about medication counseling and triage calls responsibilities Assessment Models or Tools Compliance with deadlines and timelines Direct observation Global evaluations Multisource feedback Self-evaluations and reflective tools Simulation Curriculum Mapping • American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Notes or Resources Rheumatology." https://www.abp.org/content/entrustable-professional-activitiessubspecialties. Accessed 2022.

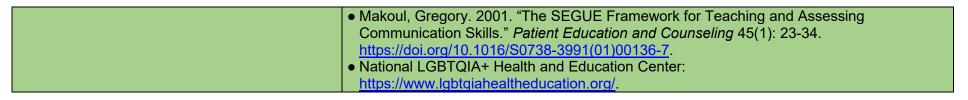
- Code of conduct from fellow/resident institutional manual
- Expectations of fellowship program regarding accountability and professionalism

Professionalism 4: Well-Being Overall Intent: To identify resources to manage and improve well-being	
Milestones	Examples
Level 1 Recognizes the importance of addressing personal and professional well-being	<ul> <li>Acknowledges how individual response to participating in giving bad news, such as a diagnosis of severe organ-threatening disease, impacts well-being and may impact the approach to patients seen later the same day</li> <li>Discusses the importance of having a mentorship team</li> <li>Recognizes that personal stress may require a schedule change</li> </ul>
Level 2 Describes institutional resources that are meant to promote well-being	<ul> <li>Identifies well-being resources such as meditation apps and mental health resources available through the program and institution</li> <li>Meets with program director to discuss parental leave options when expecting a child</li> </ul>
<b>Level 3</b> Recognizes institutional and personal factors that impact well-being	<ul> <li>Identifies that a busy clinical service may be stressful and impact well-being</li> <li>Identifies that working during a pandemic is unusually stressful personally and professionally</li> <li>Describes the tension between professional and personal responsibilities</li> </ul>
Level 4 Describes interactions between institutional and personal factors that impact well-being	<ul> <li>Recognizes that the current continuity clinic schedule will not allow time for a breastfeeding mother to pump and advocates for time within that clinic schedule to accommodate that need</li> <li>Discusses a plan to mitigate the tension between a busy schedule and time with family</li> <li>Recognizes how microaggressions from coworkers and/or faculty members are impacting performance or engagement in patient care</li> <li>Recognizes how implicit bias can impact professional interactions and patient care</li> </ul>
<b>Level 5</b> Coaches and supports colleagues to optimize well-being at the team, program, or institutional level	<ul> <li>Participates in a clinician well-being committee</li> <li>Leads a team debrief after a stressful, busy service week; shares personal impact of stressors on service and plans to decompress</li> <li>Develops an affinity group to provide support for self and others to explore impact of microaggressions and biases</li> <li>Recognizes social determinants of health and family stressors, providing resources to improve family well-being</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Group interview or discussions for team activities</li> <li>Individual interview</li> <li>Self-assessment and personal learning plan</li> </ul>
Curriculum Mapping	
Notes or Resources	• This subcompetency is not intended to evaluate a fellow's well-being, but to ensure each fellow has the fundamental knowledge of factors that impact well-being, the mechanisms

- by which those factors impact well-being, and available resources and tools to improve well-being.
- Accreditation Council for Graduate Medical Education. "Well-Being Tools and Resources." <a href="https://dl.acgme.org/pages/well-being-tools-resources">https://dl.acgme.org/pages/well-being-tools-resources</a>. Accessed 2022.
- American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." <a href="https://www.abp.org/content/entrustable-professional-activities-subspecialties">https://www.abp.org/content/entrustable-professional-activities-subspecialties</a>. Accessed 2022.
- American Board of Pediatrics. "Roadmap to Resilience, Emotional, and Mental Health." https://www.abp.org/foundation/roadmap. Accessed 2022.
- Hicks, Patricia J., Daniel Schumacher, Susan Guralnick, Carol Carraccio, and Ann E. Burke. 2014. "Domain of Competence: Personal and Professional Development." *Academic Pediatrics*. 14(2 Suppl): S80-97. https://doi.org/10.1016/j.acap.2013.11.017.
- Local resources, including employee assistance programs

Interpersonal and Communication Skills 1: Patient- and Family-Centered Communication  Overall Intent: To establish a therapeutic relationship with patients and caregivers, tailor communication to their needs, and effectively navigate difficult/sensitive conversations	
Milestones	Examples
Level 1 Demonstrates respect and attempts to establish rapport	<ul> <li>Introduces self and faculty member, identifies patient and others in the room, and engages all parties in health care discussion</li> <li>Interacts with the patient in a developmentally appropriate manner in an effort to set the patient at ease</li> </ul>
Attempts to adjust communication strategies based upon patient/family expectations	Identifies that a trained interpreter is needed for patients whose preferred language is not English
<b>Level 2</b> Establishes a therapeutic relationship in straightforward encounters	Prioritizes and sets an agenda based on patient, caregiver, and practitioner concerns at the beginning of the visit
Adjusts communication strategies as needed to mitigate barriers and meet patient/family expectations	<ul> <li>Uses patient's preferred pronouns when addressing patient</li> <li>Discusses the advantages of subcutaneous methotrexate over the oral route of administration while validating the patient's fear of needles, and offers support to address needle phobia</li> </ul>
<b>Level 3</b> Establishes a culturally competent and therapeutic relationship in most encounters	<ul> <li>Prioritizes and sets an agenda based on concerns of the patient, caregivers, and practitioner at the beginning of a visit with a child with multiple chronic medical problems</li> <li>Discusses sensitive topics including sexual activity, gender identity, and BMI while promoting trust, respect, and understanding</li> </ul>
Communicates with sensitivity and compassion, elicits patient/family values, and acknowledges uncertainty and conflict	Recognizes that mispronouncing a patient's name, especially one of a different ethnicity, might be experienced as a microaggression; apologizes to the patient and seeks to correct the mistake
	<ul> <li>Acknowledges the patient's and caregivers' culturally informed view of illness and treatment, such as desire to incorporate complementary or alternative treatment methods in the patient's care</li> </ul>
	Discusses the uncertainties around response to treatment and long-term prognosis for a patient with newly diagnosed JIA
<b>Level 4</b> Establishes a therapeutic relationship in straightforward and complex encounters, including those with ambiguity and/or conflict	Discusses the diagnostic ambiguity of a patient's case presenting with diffuse lymphadenopathy while maintaining the patient's and caregivers' confidence in the physician  The standard of the patient and the patient a
	Educates the patient and caregivers about a new diagnosis of amplified musculoskeletal pain while maintaining a therapeutic alliance

Uses shared decision making with patient/family to make a personalized care plan	<ul> <li>Continues to engage parents who refuse immunizations, addressing misinformation and reviewing risks/benefits to address these concerns in a manner that engages rather than alienates the family</li> <li>Engages family of a child with medical complexity along with other members of the multispecialty care team in determining family wishes and expectations regarding pursuing invasive testing such as a brain biopsy</li> </ul>
Level 5 Mentors others to develop positive therapeutic relationships	<ul> <li>Acts as a mentor for a junior resident disclosing bad news to a patient and the patient's family</li> <li>Presents a case of a patient/family with a challenging therapeutic relationship and how it</li> </ul>
Models and coaches others in patient- and	was successfully resolved
family-centered communication	Develops a learning module on patient- and family-centered communication, including navigating difficult conversations
Assessment Models or Tools	Direct observation
	• OSCE
	<ul> <li>Standardized patients</li> <li>SPIKES protocol for delivering bad news</li> </ul>
Curriculum Mapping	Trice protocor for delivering bad fiews
Notes or Resources	<ul> <li>American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." <a href="https://www.abp.org/content/entrustable-professional-activities-subspecialties">https://www.abp.org/content/entrustable-professional-activities-subspecialties</a>. Accessed 2022.</li> <li>Association of American Medical Colleges MedEdPORTAL. "Anti-Racism in Medicine Collection." <a href="https://www.mededportal.org/anti-racism.">https://www.mededportal.org/anti-racism.</a>. Accessed 2022.</li> <li>Baile, Walter F., Robert Buckman, Renato Lenzi, Gary Glober, Estela A. Beale, and Ardrzej P. Kudelka. 2000. "SPIKES - A Six-Step Protocol for Delivering Bad News: Application to the Patient with Cancer." <i>The Oncologist</i> 5(4): 302-11. doi: 10.1634/theoncologist.5-4-302. PMID: 10964998.</li> <li>Benson Bradley J. 2014. "Domain of Competence: Interpersonal and Communication Skills." <i>Academic Pediatrics</i> 14(2 Suppl): S55-S65. <a href="https://doi.org/10.1016/j.acap.2013.11.016">https://doi.org/10.1016/j.acap.2013.11.016</a>. Accessed 2020.</li> <li>Laidlaw, Anita, and Jo Hart. 2011. "Communication Skills: An Essential Component of Medical Curricula. Part I: Assessment of Clinical Communication: AMEE Guide No. 51." <i>Medical Teacher</i> 33(1): 6-8. <a href="https://doi.org/10.3109/0142159X.2011.531170">https://doi.org/10.3109/0142159X.2011.531170</a>.</li> <li>Makoul, Gregory. 2001. "Essential Elements of Communication in Medical Encounters: the Kalamazoo Consensus Statement." <i>Academic Medicine</i> 76(4): 390-393. <a href="https://journals.lww.com/academicmedicine/Fulltext/2001/04000/Essential Elements of Communication in Medical.21.aspx#pdf-link.">https://journals.lww.com/academicmedicine/Fulltext/2001/04000/Essential Elements of Communication in Medical.21.aspx#pdf-link.</a></li> </ul>



Interpersonal and Communication Skills 2: Interprofessional and Team Communication  Overall Intent: To communicate effectively with the health care team, including consultants	
Milestones	Examples
<b>Level 1</b> Respectfully requests a consultation, with guidance	Respectfully requests an infectious disease consult for a rheumatologic patient on immunosuppressive medications with fever, after discussing with the attending
Identifies the members of the interprofessional team	Identifies the role of the pharmacist in determining the safety and drug interactions for a lupus patient receiving Cytoxan infusion
Level 2 Clearly and concisely requests consultation by communicating patient	Communicates with the primary care team to verify they have received and understand the consult recommendations
information	Sends a message in the EHR to the dietician about a lupus nephritis patient to discuss renal diet
Participates within the interprofessional team	<ul> <li>Describes the history of an immunosuppressed rheumatologic patient who has new persistent fevers when requesting a consult from the infectious disease team</li> <li>Communicates to the social worker concerns about adherence with medical visits of a rheumatologic patient with active lupus nephritis</li> </ul>
<b>Level 3</b> Formulates a specific question for consultation and tailors communication strategy	Seeks a consult with gastroenterology for a patient with abdominal pain and arthritis and asks about the need to evaluate for inflammatory bowel disease verses gastritis versus vasculitis
Uses bi-directional communication within the interprofessional team	<ul> <li>Contacts the inpatient team clinical care coordinator to arrange for delivery of a wheelchair to a dermatomyositis patient in rehabilitation</li> <li>Responds to a query from the dietician, in a timely manner, regarding the need for high</li> </ul>
	caloric formula to a rheumatologic patient with failure to thrive secondary to a high catabolic state
Level 4 Coordinates consultant recommendations to optimize patient care	Initiates and leads a multidisciplinary meeting to develop shared care plan for a patient with central nervous system lupus and nephritis
Facilitates interprofessional team communication	<ul> <li>Leads the morning interprofessional huddle on the inpatient unit</li> <li>Explains the rationale and safety of treating lupus nephritis with cyclophosphamide when adequate intravenous hydration is provided along with mesna after a nursing colleague expresses hesitance to administer cyclophosphamide in a lupus patient with hematuria because of concern about hemorrhagic cystitis</li> <li>Raises concerns to attending physician regarding racial discrimination or microaggressions from a colleague as it pertains to the patient</li> </ul>

Level 5 Maintains a collaborative relationship with referring providers that maximizes adherence to practice recommendations  Coaches others in effective communication within the interprofessional team  Assessment Models or Tools	<ul> <li>Initiates discussion about starting a multi-disciplinary clinic for lupus nephritis</li> <li>Collaborates and discusses appropriate role of diagnostics and therapeutics with other specialists in a multi-disciplinary clinic; models this behavior for residents</li> <li>Models how to provide constructive feedback to nursing team members about appropriate triaging of patient phone calls to rheumatology clinic</li> <li>Direct observation</li> <li>Global assessment</li> <li>Medical record (chart) audit</li> <li>Multi-source feedback</li> </ul>
	Simulation
Curriculum Mapping  Notes or Resources	ACAPT. "NIPEC Assessment Resources and Tools."
	https://acapt.org/about/consortium/national-interprofessional-education-consortium-(nipec)/nipec-assessment-resources-and-tools. Accessed 2020.  • Dehon, Erin, Kimberly Simpson, David Fowler, Alan Jones. 2015. "Development of the Faculty 360." MedEdPORTAL 11:10174. http://doi.org/10.15766/mep_2374-8265.10174.  • Fay, David, Michael Mazzone, Linda Douglas, Bruce Ambuel. 2007. "A Validated, Behavior-Based Evaluation Instrument for Family Medicine Residents." MedEdPORTAL. 2007. https://www.mededportal.org/doi/10.15766/mep_2374-8265.622. Accessed 2020.  • François, José. 2011. "Tool to Assess the Quality of Consultation and Referral Request Letters in Family Medicine." Canadian Family Physician 57(5):574–575. https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3093595/. Accessed 2020.  • Green, Matt, Teresa Parrott, and Graham Cook. 2012. "Improving Your Communication Skills." BMJ. 344:e357. https://doi.org/10.1136/bmj.e357.  • Henry, Stephen G., Eric S. Holmboe, and Richard M. Frankel. 2013. "Evidence-Based Competencies for Improving Communication Skills in Graduate Medical Education: A Review with Suggestions for Implementation." Medical Teacher. 35(5):395-403. https://doi.org/10.3109/0142159X.2013.769677.  • Interprofessional Education Collaborative Expert Panel. 2011. "Core Competencies for Interprofessional Collaborative Practice: Report of an Expert Panel." Washington, D.C.:
	Interprofessional Education Collaborative. <a href="https://www.aacom.org/docs/default-source/insideome/ccrpt05-10-11.pdf?sfvrsn=77937f97">https://www.aacom.org/docs/default-source/insideome/ccrpt05-10-11.pdf?sfvrsn=77937f97</a> 2. Accessed 2020.  • Roth, Christine G., Karen W. Eldin, Vijayalakshmi Padmanabhan, and Ellen M. Freidman. 2019. "Twelve Tips for the Introduction of Emotional Intelligence in Medical Education."   **Medical Teacher 41(7): 1-4. <a href="https://doi.org/10.1080/0142159X.2018.1481499">https://doi.org/10.1080/0142159X.2018.1481499</a> .

Interpersonal and Communication Skills 3: Communication within Health Care Systems  Overall Intent: To effectively communicate using a variety of tools and methods		
Milestones	Examples	
Level 1 Records accurate information in the patient record	<ul> <li>Identifies changes made to note after attending has revised it</li> <li>Documents preliminary medical decision making in the note as per discussion with attending in clinic</li> <li>Documents an accurate history and physical exam in a progress note</li> <li>Avoids errors in accuracy when using copy/paste/forward of notes</li> </ul>	
Identifies the importance of and responds to multiple forms of communication (e.g., inperson, electronic health record (EHR), telephone, email)	Understands that communication with a patient's family should be through a secure patient portal or phone	
Level 2 Records accurate and timely information in the patient record	<ul> <li>Provides organized and accurate documentation of medical decision making and limits extraneous information</li> <li>Completes clinical documentation by specified deadlines</li> <li>Avoids biased or stigmatized language in notes such as "poor historian"</li> </ul>	
Selects appropriate method of communication, with prompting	Calls a patient/family about critical test results rather than sending a patient portal message after discussion with attending	
Level 3 Concisely documents updated, prioritized, diagnostic and therapeutic reasoning in the patient record	Documents complex clinical thinking and planning and is concise, but documentation may not contain contingency planning	
Aligns type of communication with message to be delivered (e.g., direct and indirect) based on urgency and complexity	<ul> <li>Requests additional resources and contacts the immediate supervisor when a patient begins to decompensate</li> <li>Sends secure message to patient's cardiologist with non-urgent question rather than paging cardiologist on call</li> </ul>	
<b>Level 4</b> Documents diagnostic and therapeutic reasoning, including anticipatory guidance	Documents an assessment and plan that incorporates signs and symptoms, diagnostic studies, and relevant literature; discusses second-line treatment if the first-line treatment fails	
Demonstrates exemplary written and verbal communication	Communicates effectively and proactively with the primary care team regarding future needs of the patient, including vaccination guidance, birth control, and other preventive care measures	

Level 5 Models and coaches others in documenting diagnostic and therapeutic reasoning	Leads orientation for first-year fellows and creates an orientation packet reviewing appropriate chart documentation
Coaches others in written and verbal communication	<ul> <li>Designs note templates in the EHR for specific diseases such as Lupus that facilitate uniformity of documentation and effective communication among teams, departments, and institutions</li> <li>Leads a learner workgroup about optimizing written and verbal communication in a multi-disciplinary clinic</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Medical record (chart) audit</li> <li>Multisource feedback</li> <li>Simulation</li> </ul>
Curriculum Mapping	
Notes or Resources	<ul> <li>American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." <a href="https://www.abp.org/content/entrustable-professional-activities-subspecialties">https://www.abp.org/content/entrustable-professional-activities-subspecialties</a>. Accessed 2022.</li> <li>Benson, Bradley J. 2014. "Domain of Competence: Interpersonal and Communication Skills." <i>Academic Pediatrics</i>.14(2 Suppl): S55-S65. <a href="https://doi.org/10.1016/j.acap.2013.11.016">https://doi.org/10.1016/j.acap.2013.11.016</a>. Accessed 2020.</li> <li>Bierman, Jennifer A., Kathryn Kinner Hufmeyer, David T. Liss, A. Charlotta Weaver, and Heather L. Heiman. 2017. "Promoting Responsible Electronic Documentation: Validity Evidence for a Checklist to Assess Progress Notes in the Electronic Health Record." <i>Teaching and Learning in Medicine</i>. 29(4): 420-432. <a href="https://doi.org/10.1080/10401334.2017.1303385">https://doi.org/10.1080/10401334.2017.1303385</a>.</li> <li>Haig, Kathleen M., Staci Sutton, and John Whittington. 2006. "SBAR: A Shared Mental Model for Improving Communications Between Clinicians." <i>Joint Commission Journal on Quality and Patient Safety</i>. 32(3):167-75. <a href="https://doi.org/10.1016/s1553-7250(06)32022-3">https://doi.org/10.1016/s1553-7250(06)32022-3</a>.</li> <li>Starmer, Amy J., Nancy D. Spector, Rajendu Srivastava, April D. Allen, Christopher P. Landrigan, Theodore Sectish, and I-PASS Study Group. 2012. "I-Pass, a Mnemonic to Standardize Verbal Handoffs." <i>Pediatrics</i> 129.2:201-204. <a href="https://doi.org/10.1542/peds.2011-2966">https://doi.org/10.1542/peds.2011-2966</a>.</li> </ul>

To help programs transition to the new version of the Milestones, the ACGME has mapped the original Milestones 1.0 to the new Milestones 2.0. Indicated below are the subcompetencies that are similar between versions. These are not exact matches, but are areas that include similar elements. Not all subcompetencies map between versions. Inclusion or exclusion of any subcompetency does not change the educational value or impact on curriculum or assessment.

Milestones 1.0	Milestones 2.0
PC1: Provide transfer of care that ensures seamless transitions	SBP4: System Navigation for Patient-Centered Care – Transitions in Care
PC2: Make informed diagnostic and therapeutic decisions that result in optimal clinical judgement	PC1: Gathers an Essential and Accurate Pediatric Rheumatologic History PC2: Physical Examination PC3: Differential Diagnosis Development PC5: Therapeutics, Including Immunomodulatory Agents
PC3: Develop and carry out management plans	MK3: Knowledge of Diagnostic Testing PC4: Comprehensive Management Plan Development PC7: Provides Consultative Care ICS1: Patient- and Family-Centered Communication
PC4: Provide appropriate role modeling	PBLI2: Reflective Practice and Commitment to Personal Growth PC6: Procedures
MK1: Locate, appraise, and assimilate evidence from scientific studies related to their patients' health problems	MK1: Knowledge of Rheumatic Conditions MK2: Basic Science of Rheumatic Conditions PBLI1: Evidence Based and Informed Practice
SBP1: Work effectively in various health care delivery settings and systems relevant to their clinical specialty	SBP3: System Navigation for Patient Cantered Care – Coordination of Care SBP6: Physician Role in Health Care Systems
SBP2: Coordinate patient care within the health care system relevant to their clinical specialty	SBP3: System Navigation for Patient Centered Care – Coordination of Care SBP4: System Navigation for Patient-Centered Care – Transitions in Care SBP5: Population and Community Health ICS1: Patient- and Family-Centered Communications ICS2: Interprofessional and Team Communication
SBP3: Incorporate considerations of cost awareness and risk- benefit analysis in patient and/or population-based care as appropriate	SBP5: Population and Community Health SBP6: Physician Role in Health Care Systems

SBP4: Work in inter-professional teams to enhance patient	SBP1: Patient Safety
safety and improve patient care quality	ICS2: Interprofessional and Team Communication
SBP5: Participate in identifying system errors and implementing	SBP1: Patient Safety
potential systems solutions	SBP2: Quality Improvement
PBLI1: Identifying strengths, deficiencies, and limits to one's	PBLI1: Evidence Based and Informed Practice
knowledge and expertise	PBLI2: Reflective Practice and Commitment to Personal Growth
PBLI2: Systematically analyze practice using quality	SBP2: Quality Improvement
improvement methods, and implement changes with the goal of	PBLI2: Reflective Practice and Commitment to Personal Growth
practice improvement	
PBLI3: Use information technology to optimize learning and	PBLI1: Evidence Based and Informed Practice
care delivery	PBLI2: Reflective Practice and Commitment to Personal Growth
	ICS3: Communication within Health Care Systems
PBLI4: Participate in the education of patients, families,	SBP5: Population and Community Health
students, residents, fellows, and other health professionals	PBLI1: Evidence Based and Informed Practice
	ICS1: Patient- and Family-Centered Communications
PROF1: Professional Conduct: High standards of ethical	PROF1: Professional Behavior
behavior which includes maintaining appropriate professional	PROF2: Ethical Principles
boundaries	
PROF2: Trustworthiness that makes colleagues feel secure	PBLI1: Evidence Based and Informed Practice
when one is responsible for the care of patients	PROF1: Professional Behavior
	PROF3: Accountability/Conscientiousness
	ICS1: Patient- and Family-Centered Communications
PROF3: Provide leadership skills that enhance team	ICS2: Interprofessional and Team Communication
functioning, the learning environment, and/or the health care	ICS3: Communication within Health Care Systems
delivery system/environment with the ultimate intent of	PROF2: Ethical Principles
improving care of patients	PROF3: Accountability/Conscientiousness
PROF4: The capacity to accept that ambiguity is part of clinical	PROF2: Ethical Principles
medicine and to recognize the need for and to utilize	ICS1: Patient- and Family-Centered Communication
appropriate resources in dealing with uncertainty	PBLI1: Evidence Based and Informed Practice
	PROF4: Well-Being
ICS1: Communicate effectively with physicians, other health	ICS2: Interprofessional and Team Communication
professionals, and health-related agencies	ICS3: Communication within Health Care Systems
ICS2: Work effectively as a member or leader of a health care	ICS2: Interprofessional and Team Communication
team or other professional group	PBLI2: Reflective Practice and Commitment to Personal Growth
,	PROF3: Accountability/Conscientiousness
I	

ICS3: Act in a consultative role to other physicians and health	PC6: Provides Consultative Care
professionals	ICS2: Interprofessional and Team Communication
	ICS3: Communication within Health Care Systems

#### **Available Milestones Resources**

Milestones 2.0: Assessment, Implementation, and Clinical Competency Committees Supplement, new 2021 - https://meridian.allenpress.com/jgme/issue/13/2s

Clinical Competency Committee Guidebook, updated 2020 -

https://www.acgme.org/Portals/0/ACGMEClinicalCompetencyCommitteeGuidebook.pdf?ver=2020-04-16-121941-380

Clinical Competency Committee Guidebook Executive Summaries, new 2020 - <a href="https://www.acgme.org/What-We-Do/Accreditation/Milestones/Resources">https://www.acgme.org/What-We-Do/Accreditation/Milestones/Resources</a> - Guidebooks - Clinical Competency Committee Guidebook Executive Summaries

Milestones Guidebook, updated 2020 - https://www.acgme.org/Portals/0/MilestonesGuidebook.pdf?ver=2020-06-11-100958-330

Milestones Guidebook for Residents and Fellows, updated 2020 -

https://www.acgme.org/Portals/0/PDFs/Milestones/MilestonesGuidebookforResidentsFellows.pdf?ver=2020-05-08-150234-750

Milestones for Residents and Fellows PowerPoint, new 2020 - <a href="https://www.acgme.org/Residents-and-Fellows/The-ACGME-for-Residents-and-Fellows">https://www.acgme.org/Residents-and-Fellows/The-ACGME-for-Residents-and-Fellows</a>

Milestones for Residents and Fellows Flyer, new 2020 <a href="https://www.acgme.org/Portals/0/PDFs/Milestones/ResidentFlyer.pdf">https://www.acgme.org/Portals/0/PDFs/Milestones/ResidentFlyer.pdf</a>

*Implementation Guidebook*, new 2020 - <a href="https://www.acgme.org/Portals/0/Milestones%20Implementation%202020.pdf?ver=2020-05-20-152402-013">https://www.acgme.org/Portals/0/Milestones%20Implementation%202020.pdf?ver=2020-05-20-152402-013</a>

Assessment Guidebook, new 2020 -

https://www.acgme.org/Portals/0/PDFs/Milestones/Guidebooks/AssessmentGuidebook.pdf?ver=2020-11-18-155141-527

Milestones National Report, updated each fall -

https://www.acgme.org/Portals/0/PDFs/Milestones/2019MilestonesNationalReportFinal.pdf?ver=2019-09-30-110837-587 (2019)

Milestones Bibliography, updated twice each year -

https://www.acgme.org/Portals/0/PDFs/Milestones/MilestonesBibliography.pdf?ver=2020-08-19-153536-447

Developing Faculty Competencies in Assessment courses - <a href="https://www.acgme.org/Meetings-and-Educational-Activities/Other-Educational-Activities/Courses-and-Workshops/Developing-Faculty-Competencies-in-Assessment">https://www.acgme.org/Meetings-and-Educational-Activities/Other-Educational-Activities/Courses-and-Workshops/Developing-Faculty-Competencies-in-Assessment</a>

Assessment Tool: Direct Observation of Clinical Care (DOCC) - <a href="https://dl.acgme.org/pages/assessment">https://dl.acgme.org/pages/assessment</a>

Assessment Tool: <u>Teamwork Effectiveness Assessment Module</u> (TEAM) - <u>https://dl.acgme.org/pages/assessment</u>

Learn at ACGME has several courses on Assessment and Milestones - https://dl.acgme.org/