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Milestones Supplemental Guide

This document provides additional guidance and examples for the Ophthalmology Milestones. This is not designed to indicate any specific requirements for each level, but to provide insight into the thinking of the Milestone Work Group.

Included in this document is the intent of each Milestone and examples of what a Clinical Competency Committee (CCC) might expect to be observed/assessed at each level. Also included are suggested assessment models and tools for each subcompetency, references, and other useful information.

Review this guide with the CCC and faculty members. As the program develops a shared mental model of the Milestones, consider creating an individualized guide (Supplemental Guide Template available) with institution/program-specific examples, assessment tools used by the program, and curricular components.

Some milestone descriptions include statements about performing independently. It is important to use this guide in conjunction with the ACGME specialty-specific Program Requirements. Specific language has been included that is best defined through the Program Requirements. One notable area within the requirements is VI.A.2.c) which includes the definitions for levels of supervision:

Levels of Supervision

To promote oversight of resident supervision while providing for graded authority and responsibility, the program must use the following classification of supervision:

Direct Supervision – the supervising physician is physically present with the resident and patient.

Indirect Supervision:

with Direct Supervision immediately available – the supervising physician is physically within the hospital or other site of patient care, and is immediately available to provide Direct Supervision.

with Direct Supervision available – the supervising physician is not physically present within the hospital or other site of patient care, but is immediately available by means of telephonic and/or electronic modalities, and is available to provide Direct Supervision.

Oversight – the supervising physician is available to provide review of procedures/encounters with feedback provided after care is delivered

Patient Care 1: Data Acquisition – Basic Ophthalmology Exam and Testing	
Overall Intent: To independently interview, examine, and use appropriate tests to assess a given condition	
Milestones	Examples
Level 1 Acquires relevant problem-focused history, including outside medical records	 Obtains a relevant history including prior medical records
Performs and documents a comprehensive ophthalmic examination; distinguishes between normal and abnormal findings	Performs a complete ophthalmic exam
Level 2 Performs problem-focused exam with appropriate techniques (e.g., gonioscopy and scleral depression), consistently identifies common abnormalities on examination; may identify subtle findings	 Performs sclerotic scatter to assess corneal epithelial edema Uses gonioscopy to document narrow angles prior to dilation
Orders, performs, and interprets basic testing (e.g., visual field testing, Optical Coherence Tomography, B-scan)	 Orders appropriate test for specific ocular condition visual field test for glaucoma, Optical Coherence Tomography for post cataract macular edema Recognizes retinal detachment with B-scan
Level 3 Identifies subtle or uncommon examination findings of common disorders and typical or common findings of rarer disorders	 Identifies guttae on slit-lamp exam, iris transillumination defects, and lattice degeneration with atrophic holes Uses biomicroscopy to distinguish retinoschisis from retinal detachment
Interprets unusual findings on routine testing, identifies artifacts; recognizes indications for advanced diagnostic tests and imaging procedures (e.g., specular microscopy, electroretinography)	 Identifies gonioscopic findings of anterior segment dysgenesis syndrome compared to traumatic peripheral anterior synechiae Refers patient without anatomic evidence of suspected retinitis pigmentosa for electroretinography (ERG) testing
Level 4 Orders and interprets advanced diagnostic tests and imaging procedures according to evidence-based medicine (i.e., when and when not to order testing)	 Interprets retina Optical Coherence Tomography findings in patients with chronic plaquenil use Performs RPE65 gene screening for patient with ERG findings consistent with retinitis pigmentosa
Level 5 Demonstrates expertise in advanced diagnostic tests and imaging Assessment Models or Tools	 Interprets meningeal findings of orbital cellulitis Uses Belin-Ambrosio keratoconus index to assess progression of keratoconus Direct observation End-of-rotation evaluation
	Focused skills assessment

	 Medical record (chart) audit Ophthalmic Clinical Exercise Examination (OCEX) Simulation with structured feedback
Curriculum Mapping	
Notes or Resources	 University of Iowa. Ophthalmology and Visual Sciences. Atlas of Gonioscopy. <u>www.gonioscopy.org</u>. Accessed 2019. American Academy of Ophthalmology (AAO). Basic and Clinical Science Course. Fundamental Principles of Ophthalmology. <u>https://www.aao.org/Assets/b415860a-b6ec-4f22-ac33-a6fb8e668065/636312511027800000/bcsc1718-s02-pdf</u>. Accessed 2019. American Academy of Ophthalmology. Clinical Education. <u>https://www.aao.org/clinical-education</u>. Accessed 2019.

Patient Care 2: Hospital-Based Consultation Overall Intent: To independently triage and manage hospital-based consultation	
Milestones	Examples
Level 1 Acquires relevant problem-focused history, including outside medical records	Obtains history and computerized tomography (CT) performed at outside hospital for patient transferred for evaluation of orbital fracture
Performs inpatient consultation, with direct supervision	 Performs examination to rule out open globe with direct supervision
Level 2 Triages consult requests	 Promptly evaluates and medically manages acute angle closure glaucoma with indirect supervision
Performs a complete examination	
Recognizes ophthalmic emergencies and initiates non-surgical treatment plan, with indirect supervision	 Recognizes severe pain with trauma consult is prioritized over flashes and floaters
Level 3 Manages consultations (including coordination of care) requiring surgical intervention, including procedural options and timing; requests ophthalmic subspecialty advice, with indirect supervision	 Appropriately develops treatment plan for patient with orbital abscess that may require drainage with indirect supervision
Manages ophthalmic emergencies with non- surgical and surgical treatment, with indirect supervision	 Performs laser iridotomy for acute angle closure with indirect supervision
Level 4 Manages consultations (including coordination of care) requiring surgical intervention, including procedural options and timing; requests ophthalmic subspecialty input, with oversight	 Recognizes and coordinates care for patient with intraocular foreign body including retina consultation
Manages ophthalmic emergencies with non- surgical and surgical treatment, with oversight	Repairs marginal lid laceration
Level 5 Oversees the consultation process and manages interdisciplinary systems issues affecting patient care	 Coordinates care for patient with mucormycosis with central nervous system involvement
Assessment Models or Tools	Direct observation

	 End-of-rotation evaluation Multisource feedback OCEX Portfolio Simulation with structured feedback
Curriculum Mapping	
Notes or Resources	 American Academy of Ophthalmology (AAO). Basic and Clinical Science Course. Fundamental Principles of Ophthalmology. <u>https://www.aao.org/Assets/b415860a-b6ec-4f22-ac33-a6fb8e668065/636312511027800000/bcsc1718-s02-pdf</u>. Accessed 2019. American Academy of Ophthalmology. Clinical Education. <u>https://www.aao.org/clinical-education</u>. Accessed 2019. Bagheri N, Wajda B, Calvo C, Durrani A. <i>The Wills Eye Manual: Office and Emergency Room Diagnosis and Treatment of Eye Disease</i>. 7th ed. Philadelphia, PA: Lippincott Williams & Wilkins; 2017.

Patient Care 3: Office-Based Procedures Overall Intent: To perform common office-based procedures independently	
Milestones	Examples
Level 1 Describes essential components of care related to office-based procedures (e.g., informed consent, indications and contraindications, anesthesia, sterile procedure prep)	 Obtains informed consent and preps patient for chalazion excision
Level 2 Administers anesthesia and performs procedure, with direct supervision	 Uses sterile technique to excise chalazion with direct supervision
Recognizes and manages intra- and post- operative complications, with direct supervision	 Recognizes hyphema associated with laser peripheral iridotomy with direct supervision
Level 3 Administers anesthesia and performs procedure, with indirect supervision	 Performs chalazion excision with indirect supervision
Manages intra- and post-operative complications, with indirect supervision	Manages persistent epithelial defect after superficial keratectomy with indirect supervision
Level 4 Administers anesthesia and performs procedure, with oversight	 Performs panretinal photocoagulation with indirect supervision
Manages intra- and post-operative complications, with oversight	 Manages elevated intraocular pressure after laser peripheral iridotomy with indirect supervision
Level 5 Incorporates recent advancements in technologies or techniques	Performs collagen crosslinking to prevent keratoconus progression
Assessment Models or Tools	 Direct observation End-of-rotation evaluation Focused skills assessment Medical record (chart) audit Portfolio Procedure evaluation tool/checklist Simulation with structured feedback
Curriculum Mapping	
Notes or Resources	 American Academy of Ophthalmology. Multimedia. <u>www.aao.org/browse-multimeida</u>. Accessed 2019.

American Academy of Ophthalmology. Basic and Clinical Science Course Self-
Assessment Program. https://store.aao.org/basic-and-clinical-science-course-self-
assessment-program.html. Accessed 2019.

Patient Care 4: Cataract Surgery – Technical Skill Overall Intent: To independently complete cataract surgery and manage complications	
Milestones	Examples
Level 1 Identifies visually significant cataract	Is prepared to assist in the operating room
Demonstrates ability to scrub, prep and drape patient for surgery; performs basic suturing skills	
Level 2 Assesses patients for routine cataract surgery	 Knows when a patient needs cataract surgery
Performs elements of cataract surgery in the	Completes wet lab or simulation curriculum
hands-on surgical skills laboratory and in the operating room (OR)	 Completes initial positioning, lens insertion, closes the wound
Manages common post-operative complications (e.g., post-op pain, high intraocular pressure)	 Manages post-operative pain, high intraocular pressure
Level 3 Assesses patients for complex cataract surgery	 Recognizes and formulates a plan for a patient with pseudoexfoliation
Performs routine cataract surgery in the OR	 Is primary surgeon on a routine cataract surgery case
Manages common intra- and post-operative complications (e.g., posterior capsule rupture, wound leak)	 Recognizes and manages vitreous prolapse
Level 4 Assesses patients who are candidates for refractive intraocular lenses to correct astigmatism and/or provide near correction	 Incorporates corneal imaging and lens measurement for toric implants Appropriately assesses for laser-assisted surgery
Performs cataract surgery requiring complex technical maneuvers (e.g., pupil expander, capsular tension ring)	 Marks the cornea for toric placement, manages small pupil during surgery
Manages complex intra- and post-operative complications (e.g., endophthalmitis)	 Recognizes and manages retained lens fragments

Level 5 Assesses patients for intraocular lenses complications requiring a more complex intervention	Assesses potential complications associated with traumatic intraocular implant dislocation
Performs lens surgery for patients with complications requiring a more complex intervention (e.g., sutured intraocular lenses)	 Performs intraocular implant placement on an aphakic patient
Manages rare and complex intra- and post- operative complications (e.g., aqueous misdirection, suprachoroidal hemorrhage)	 Manages intraoperative aqueous misdirection
Assessment Models or Tools	Direct observation
	End-of-rotation evaluation
	 Portfolio of surgical outcomes and refractive outcomes
	Post-surgical evaluation tool
	Simulation with structured feedback
Curriculum Mapping	•
Notes or Resources	 This is a technical skill milestone and it pertains to the surgical management of patients. There will be overlap with the Medical Knowledge milestone describing recognition of conditions and situations that predispose patients to complications. The Medical Knowledge milestones may be met before the resident is able to manage the condition. University of Iowa Health Care. Department of Ophthalmology and Visual Sciences. <u>https://medicine.uiowa.edu/eye/</u>. Accessed 2019. Online cataract surgery curriculum
	 American Academy of Ophthalmology. Practicing Ophthalmologists Curriculum, 2017-2019:Cataract/Anterior Segment. <u>https://store.aao.org/practicing-ophthalmologists-curriculum-2017-2019-cataract-anterior-segment.html</u>. Accessed 2019. Video Journal of Cataract, Refractive, & Glaucoma Surgery. <u>https://vjcrgs.com/</u>. Accessed 2019.
	Regional cataract surgical skills courses

Patient Care 5: Extraocular Surgery (Plastics, Strabismus) Overall Intent: To independently complete extraocular surgery and manage complications	
Milestones	Examples
Level 1 Demonstrates ability to scrub, prep and drape patient for surgery; performs basic suturing skills	 Is prepared to assist in the operating room
Identifies common post-operative complications (e.g., post-op pain, bleeding)	
Level 2 Identifies patients for routine extraocular surgery	 Knows when a patient needs extraocular surgery
Performs simple extraocular surgery (e.g., simple lid laceration repair, nasolacrimal duct probing)	Completes simple eyelid laceration repair with assistance
Manages common post-operative complications	Manages post-operative pain, bleeding
Level 3 Develops a pre-operative plan for routine extraocular surgery	Recognizes and formulates a surgical plan for a patient with esotropia using pre-operative measurements and nomogram
Performs routine extraocular surgery (e.g., complex lid laceration repair, horizontal strabismus, ptosis)	 Resident is primary surgeon on a simple ptosis repair
Manages intra- and post-operative complications (e.g., bleeding, perforation)	Recognizes and manages lagophthalmos after ptosis repair
Level 4 Develops a pre-operative plan for complex extraocular surgery	 Recognizes and formulates a surgical plan for a patient with Duane's syndrome
Performs complex extraocular surgery (e.g., vertical strabismus), with assistance	 Performs dacryocystorhinostomy with assistance
Manages complex intra- and post-operative complications (e.g., infection, retrobulbar hemorrhage)	 Identifies and manages retained lens fragment

Level 5 Assess patients and develops a pre- operative plan for complex/ multidisciplinary extraocular surgery (e.g., nerve sheath decompression, vessel sparing strabismus)	• Coordinates complex extraocular surgery with other services and assesses for surgery (Graves' disease needing orbital decompression and strabismus with appropriate staging)
Performs complex extraocular surgery	Performs and manages complications of fellow level cases in subspecialty area
Assessment Models or Tools	Direct observation
	End-of-rotation evaluation
	 Portfolio of surgical outcomes and refractive outcomes
	Post-surgical evaluation tool
	Simulation with structured feedback
Curriculum Mapping	
Notes or Resources	 This is a technical skill milestone and it pertains to the surgical management of patients. There will be overlap with the Medical Knowledge milestone describing recognition of conditions and situations that predispose patients to complications. The Medical Knowledge milestones may be met before the resident is able to manage the condition Association of University Professors of Ophthalmology Professional Development Committee (AUPO PDC) Toolbox

Patient Care 6: Intraocular Surgery (Cornea, Retina, Glaucoma) Overall Intent: To gain experience with surgery in these subspecialties	
Milestones	Examples
Level 1 Demonstrates ability to scrub, prep and drape patient for surgery; performs basic suturing skills	 Is prepared to assist in the operating room
Level 2 Assesses patients for routine intraocular surgery	 Knows indications for subspecialty surgery
Performs routine intraocular surgery in the hands-on surgical skills laboratory	 Completes wet lab or simulation curriculum
Manages common post-operative complications (e.g., post-op pain, high intraocular pressure)	Manages post-operative pain, high intraocular pressure
Level 3 Assesses patients for complex intraocular surgery	 Performs appropriate pre-operative evaluation for subspecialty procedures
Assists in subspecialty intraocular surgery	 Assists in surgery (pars plana vitrectomy, glaucoma filtration surgery, penetrating keratoplasty)
Manages common intra- operative complications (e.g., flat chamber, wound leak, hyphema)	• Performs Seidel test for wound leak; initiates medical management of flat chamber
Level 4 Assesses patients for multispecialty intraocular surgeries	 Evaluates patients for combined pars plana vitrectomy with pars plana tube, corneal transplant with anterior chamber tube shunt
Performs routine intraocular surgery	 Performs as primary surgeon on trabeculectomy, penetrating keratoplasty, pars plana vitrectomy, etc.
Manages complex intra- and post-operative complications (e.g., re-bubble graft, blebitis)	Reforms flat anterior chamber post-operatively
Level 5 Assess patients requiring surgery from multiple disciplines (e.g., plastic surgery, facial trauma)	 Coordinates complex trauma cases with other services and performs intraocular surgery (ruptured globe with concomitant facial fractures and lacerations)
Performs complex intraocular surgery	 Performs and manages complications of fellow level cases in subspecialty area

Manages rare and complex intra- and post- operative complications (e.g., tube erosion, proliferative vitreoretinopathy)	
Assessment Models or Tools	 Direct observation End-of-rotation evaluation Portfolio of surgical outcomes and refractive outcomes Post-surgical evaluation tool Simulation with structured feedback
Curriculum Mapping	•
Notes or Resources	 This is a technical skill milestone and it pertains to the surgical management of patients. There will be overlap with the Medical Knowledge milestone describing recognition of conditions and situations that predispose patients to complications. The Medical Knowledge milestones may be met before the resident is able to manage the condition. Regional skills courses AUPO PDC Toolbox

Medical Knowledge 1: Pathophysiology Overall Intent: To demonstrate progressive understanding of the pathophysiology of common and complex ophthalmic conditions

Milestones	Examples
Level 1 Articulates knowledge of pathophysiology and clinical findings for ophthalmic conditions routinely managed by non-ophthalmologists	Understands pathogenesis of conjunctivitis
Level 2 Demonstrates basic knowledge of pathophysiology and clinical findings for common ophthalmic conditions routinely managed by ophthalmologists	 Understands pathogenesis of acute angle closure versus open angle glaucoma; can articulate specific clinical findings of each
Level 3 Demonstrates advanced knowledge of pathophysiology and clinical findings for commonly encountered ophthalmic conditions; demonstrates basic knowledge of pathophysiology and clinical findings for uncommon conditions	 Understands underlying basic mechanism of proliferative vitreoretinopathy; is familiar with multifactorial presentations and underlying etiologies of post-operative high intraocular pressure in glaucoma (retained healon versus heme obstructing sclerostomy versus aqueous misdirection)
Level 4 Demonstrates advanced knowledge of pathophysiology and clinical findings for uncommon ophthalmic conditions	 Articulates pathogenesis of complex developmental glaucomas
Level 5 Contributes new knowledge for pathophysiology and clinical findings for ophthalmic conditions (e.g., publication, curriculum development)	 Publishes case series correlating pathology and clinical findings of epithelial downgrowth
Assessment Models or Tools	 End-of-rotation examinations Global assessment Mock oral examinations Ophthalmic Knowledge Assessment Program (OKAP)
Curriculum Mapping	•
Notes or Resources	 American Academy of Ophthalmology. Basic and Clinical Science Course Self- Assessment Program. <u>https://store.aao.org/basic-and-clinical-science-course-self-assessment-program.html</u>. Accessed 2019. American Academy of Ophthalmology. OKAP User Guide. <u>https://www.aao.org/Assets/de9a7a72-9742-496b-8a48-527d78b1d72a/636909236440970000/user-guide-2019-pdf</u>. Accessed 2019. American Academy of Ophthalmology. <u>www.aao.org</u>. Accessed 2019.

Medical Knowledge 2: Differential Diagnosis Overall Intent: To progress in knowledge from creating a broad differential to a problem-focused differential to guide accurate clinical evaluation and management, and avoid unnecessary testing and use of resources	
Milestones	Examples
Level 1 Identifies resources to generate a focused differential Generates a basic differential diagnosis based on patient symptoms and history	Identifies differential diagnosis of red eye
Level 2 Generates comprehensive differential diagnosis based on patient symptoms and history; documents and presents differential in oral presentation clearly and concisely	 Succinctly presents a patient with red eye on-call, with pertinent positives and negatives, avoiding irrelevant information Orders chlamydia culture/enzyme-linked immunosorbent assay or digital fluorescein angiography in conjunctivitis patient with history of sexually transmitted diseases
Describes diagnostic tests to aid in the differential diagnosis	• Discusses management of vision loss associated with trauma to include rationale for ultrasound to rule out retinal detachment, CT to rule out intraocular foreign body, and follow up magnetic resonance imaging (MRI) if traumatic optic neuropathy is suspected
Level 3 Generates refined differential based on patient symptoms, history and examination findings, distinguishing between common and uncommon conditions	• Prioritizes different etiologies of red eye in patient based on symptoms (pain versus no pain), history (chronic versus acute), and findings (conjunctival injection versus episcleral corkscrew vessels) to distinguish between conjunctivitis and carotid-cavernous fistula
Selects additional diagnostic testing to distinguish between conditions on the differential	Avoids ordering MRI in patient with signs/symptoms suggestive of conjunctivitis
Level 4 Generates probabilistic differential diagnosis in patients with multiple ocular and medical comorbidities; modifies likely differential with new information from additional testing Articulates the rationale for ordering diagnostic testing in hierarchical fashion based upon	 Recognizes poorly controlled diabetic, pseudophakic, with new-onset angle closure glaucoma as neovascular in etiology versus primary acute angle closure; does gonioscopy to confirm findings
probabilistic differential Level 5 Recognizes, self-reflects, and shares experiences to educate others on factors that contributed to missed diagnosis or faulty clinical	• Presents and disseminates a review of the data on the anchoring fallacy (locks in on diagnosis in spite of conflicting data) in clinical decision making

reasoning (e.g., publication, curriculum development)	
Assessment Models or Tools	Direct observation End-of-rotation evaluation Mask and evaminations
	Mock oral examinations On-call assessment tool/morning report
Curriculum Mapping	
Notes or Resources	• Bagheri N, Wajda B, Calvo C, Durrani A. <i>The Wills Eye Manual: Office and Emergency Room Diagnosis and Treatment of Eye Disease.</i> 7th ed. Philadelphia, PA: Lippincott Williams & Wilkins; 2017.
	 American Academy of Ophthalmology. Basic and Clinical Science Course Self-
	Assessment Program. <u>https://store.aao.org/basic-and-clinical-science-course-self-assessment-program.html</u> . Accessed 2019.
	• Pemberton JD. <i>Ophthalmology Clinical Vignettes</i> . 2nd ed. Little Rock, AR: Crimson House Publishing; 2015.

Medical Knowledge 3: Therapeutic Interventions Overall Intent: To obtain comprehensive understanding of medical and surgical therapeutic interventions	
Milestones	Examples
Level 1 Describes basic concepts of ophthalmic pathophysiology and pharmacology	 Identifies mechanism of action of phenylephrine use in pupillary dilation
Describes basic ophthalmic anatomy and categories of procedural interventions	Describes normal visual pathway
Level 2 Explains relevant pathophysiology and lists indications and contraindications for planned medical therapy	 Identifies mechanism of action of carbonic anhydrase inhibitors for treatment of glaucoma and understands that use is contraindicated in sickle-cell disease
Explains indications, contraindications, and relevant steps required for procedural intervention (e.g., anesthesia, technique, instruments)	 Understands risk of retinal detachment with pilocarpine
Level 3 Identifies and describes side effects of medical therapies and ways to minimize potential complications	• Understands indications for temporal artery biopsy and timeline for initiation of steroids and transition to non-steroidal immunomodulatory therapy in patients with suspected giant cell arteritis
Identifies and describes causes of complications and alternatives for routine procedural interventions	• Understands indications for laser or surgical intervention in glaucoma patients who have inadequate control of intraocular pressure
Level 4 Describes and articulates the rationale for using emerging alternative medical therapies	 Understands indications for vitrectomy and choice of antibiotics in treatment of patients with endophthalmitis
	• Describes management of post herpetic neurotrophic keratitis including indications for and outcomes associated with use of human nerve growth factor
Describes and articulates the rationale for using novel alternative procedural interventions	• Describes risks and benefits associated with use of gene therapy for retinitis pigmentosa
Level 5 Participates in the development and	Understands therapeutic options of enucleation, intra-arterial chemotherapy or
dissemination of novel therapies or interventions	chemoreduction in patients with retinoblastoma
	 Presents at the Association for Research in Vision and Ophthalmology (ARVO) on the phenotype associated with a new gene mutation for glaucoma
Assessment Models or Tools	Basic and Clinical Science Course self-assessment program
	End-of-rotation evaluation/examination

	OKAPs Online question databases
Curriculum Mapping	
Notes or Resources	 American Academy of Ophthalmology. Multimedia. <u>www.aao.org/browse-multimeida</u>. Accessed 2019. American Academy of Ophthalmology. Basic and Clinical Science Course Self- Assessment Program. <u>https://store.aao.org/basic-and-clinical-science-course-self-assessment-program.html</u>. Accessed 2019.

Systems-Based Practice 1: Patient Safety and Quality Improvement (QI) Overall Intent: To engage in the analysis and management of patient safety events, including relevant communication with patients,	
families, and health care professionals; to conduct a QI project	
Milestones	Examples
Level 1 Demonstrates knowledge of common patient safety events	 Understands near miss surgical error
Demonstrates knowledge of how to report patient safety events	 Knows mechanism to report safety event at institution
Demonstrates knowledge of basic quality improvement methodologies and metrics	 Understands that root cause analysis is a QI method to evaluate a safety event
Level 2 Identifies system factors that lead to patient safety events	 Identifies the electronic health record (EHR) messaging system as inappropriate for acute events and time sensitive communication
Reports patient safety events through institutional reporting systems (simulated or actual)	 Reports wrong intraocular implant placement
Describes local quality improvement initiatives (e.g., eye protection for high risk activities, diabetic eye screening)	 Describes pediatric vision screening initiatives in the local community
Level 3 Participates in analysis of patient safety events (simulated or actual)	 Reviews wrong intraocular implant placement event (e.g., preparing for morbidity and mortality presentations, joining a Root Cause Analysis group)
Participates in disclosure of patient safety events to patients and families (simulated or actual)	 Observes disclosure to patients/families about incorrect intraocular implant placement
Participates in local quality improvement initiatives	• Participates in a QI project, though they may not have yet designed a QI project
Level 4 Conducts analysis of patient safety events and offers error prevention strategies (simulated or actual)	 Collaborates with a team to lead the analysis of incorrect intraocular implant placement events
Discloses patient safety events to patients and families (simulated or actual)	 Communicates with patients/families about incorrect intraocular implant placement

Demonstrates the skills required to identify, develop, implement, and analyze a quality improvement project	 Initiates and completes a QI project, including communication with stakeholders
 Level 5 Actively engages teams and processes to modify systems to prevent patient safety events Role models or mentors others in the disclosure of patient safety events Creates, implements, and assesses quality improvement initiatives at the institutional or community level 	 Competently assumes a leadership role at the departmental or institutional level for patient safety and/or QI initiatives, possibly even being the person to initiate action or call attention to the need for action
Assessment Models or Tools	 Chart or other system documentation by resident Direct observation E-module assessments Multisource feedback Portfolio Reflection with self-assessment Simulation with structured feedback
Curriculum Mapping	
Notes or Resources	 Institute for Healthcare Improvement. <u>http://www.ihi.org/Pages/default.aspx</u>. Accessed 2019.

Systems-Based Practice 2: System Navigation for Patient-Centered Care	
Overall Intent: To effectively navigate the health care system, including the interdisciplinary team and other care providers, to adapt care to a specific patient population to ensure high-quality patient outcomes	
Milestones	Examples
Level 1 Demonstrates knowledge of care coordination	 Identifies the members of the interprofessional team, including other services, optometry, and technicians, and describes their roles
Identifies key elements for safe and effective transitions of care and hand-offs	• Lists the essential components of an effective sign-out and care transition including sharing information necessary for successful on-call/off-call transitions
Demonstrates knowledge of the role of the physician in addressing community health needs and disparities	 Identifies components of social determinants of health and how they impact the delivery of patient care Understands the need to accommodate individual patients' values, cultural norms, and
	desires with shared decision making
Level 2 Coordinates care of patients in routine clinical situations effectively using the roles of the interprofessional teams	 Contacts interprofessional team members for routine patient care, relies on senior resident to ensure all necessary referrals, testing, and care transitions are made
Performs safe and effective transitions of care/hand-offs in routine clinical situations	 Contacts primary care physician on new diagnosis of diabetic retinopathy Performs a patient handoff from overnight call to the day team, with supervision
Demonstrates knowledge of local population and community health needs and disparities	 Identifies different populations within own panel of patients, cases, and/or the local community
	 Knows which patients are at high risk for specific health outcomes related to health literacy concerns, cost of testing or therapy, access to transportation, etc.
Level 3 Coordinates care of patients in complex clinical situations effectively using the roles of their interprofessional teams	 Effectively communicates with other specialty services to coordinate surgical management in a trauma patient with multiple injuries
Performs safe and effective transitions of care/hand-offs in complex clinical situations	Communicates with nursing home necessary post-operative management for a patient with dementia
	 Coordinates care for a homeless person with corneal ulcer
Identifies specific local health needs and disparities related to ophthalmic care	 Appreciates the need for and uses clinic or local resources, such as social support services, Medicaid, counseling, etc.
Level 4 Teaches effective coordination of patient-centered care among different	 Teaches medical students and junior team members on how to manage follow-up care for a homeless patient with corneal ulcer

disciplines and specialties to junior members of the team	
Advocates for safe and effective transitions of care/hand-offs within and across health care delivery systems	 Participates in resident run taskforce for improving transitions in care Deliver lecture to internal medicine residents on screening and referral for diabetic retinopathy
Uses local resources effectively to meet the needs of a patient population and community	 Refers patient with low vision to community services for the visually impaired
Level 5 Analyzes the process of care coordination and leads in the design and implementation of improvements	 Works with hospital or ambulatory site team members or leadership to analyze care coordination in that setting, and takes a leadership role in designing and implementing changes to improve the care coordination
Improves quality of transitions of care within and across health care delivery systems to optimize patient outcomes	 Works with a QI mentor to identify better hand-off tools for on-call services or to improve teaching sessions
Participates in changing and adapting practice to provide for the needs of specific populations	 Designs a social determinants of health curriculum to help others learn to identify local resources and barriers to care Assumes a leadership role in implementing interprofessional programs to improve access (telemedicine screening in the internal medicine clinic)
Assessment Models or Tools	 Direct observation Medical record (chart) audit Multisource feedback Objective structured clinical examination Quality metrics and goals mined from EHR Review of sign-out tools, use and review of checklists
Curriculum Mapping	•
Notes or Resources	 Centers for Disease Control and Prevention. Population Health Training in Place Program (PH-TIPP). <u>https://www.cdc.gov/pophealthtraining/whatis.html</u>. Accessed 2019. Skochelak SE, Hawkins RE, Lawson LE, Starr SR, Borkan JM, Gonzalo JD. AMA Education Consortium: Health Systems Science. 1st ed. Philadelphia, PA: Elsevier; 2016. <u>https://commerce.ama-assn.org/store/ui/catalog/productDetail?product_id=prod2780003</u>. Accessed 2019.

Systems-Based Practice 3: Physician Role in Health Care Systems

Overall Intent: To understand the physician's role in the complex health care system and how to optimize the system to improve patient care and the health system's performance	
Milestones	Examples
Level 1 Describes basic health care systems and access models (e.g., government, private, public, uninsured care)	 Recognizes there are different payment systems, such as Medicare, Medicaid, the VA, and commercial third-party payers, and contrast practice models, and how these impact patient care
Demonstrates use of electronic medical record	 Completes a note template following a routine patient encounter and apply appropriate coding in compliance with regulations with direct supervision
Level 2 Describes how different system types require the physician to deliver care effectively with available resources	 Applies knowledge of health plan features, including formularies and network requirements, in patient care situations
Identifies the documentation required for billing and coding compliance	 Completes a note template following a routine patient encounter and applies appropriate coding in compliance with regulations, with oversight
Level 3 Optimizes patient care given available resources	 Uses shared decision making with patients when appropriate and adapts the choice of the most cost-effective testing depending on the relevant clinical needs
Describes knowledge domains for effective transition to practice (e.g., information technology, legal, billing and coding)	 Understands the link between proper documentation and billing/coding
Level 4 Advocates for patient care needs beyond patients' available resources (e.g., community resources, patient assistance resources, telehealth)	 Works collaboratively with the institution to improve patient assistance resources or design the institution's community health needs assessment, or develop/implement/assess the resulting action plans
Demonstrates administrative knowledge needed for transition to practice (e.g., contract negotiations, malpractice insurance, government regulation, compliance)	 Applies knowledge of contract negotiations, choosing malpractice insurance carriers and features, and reporting requirements for reimbursement Recognizes importance of compliance with credentialing requirements
Level 5 Participates in health policy advocacy activities	 Works with community or professional organizations to advocate for sensible regulations on compounding law for ophthalmic drugs

Analyzes individual practice patterns and professional requirements in preparation for practice	 Improves informed consent process for non-English-speaking patients requiring interpreter services
Assessment Models or Tools	 Direct observation Medical record (chart) audit Multisource feedback Portfolio
Curriculum Mapping	•
Notes or Resources	 Agency for Healthcare Research and Quality. Major Physician Measurement Sets. https://www.ahrg.gov/talkingguality/measures/setting/physician/measurement-sets.html. Accessed 2019. The Kaiser Family Foundation. www.kff.org. Accessed 2019. The Kaiser Family Foundation. Health Reform. https://www.kff.org/topic/health-reform/. Accessed 2019. Dzau VJ, McClellan M, Burke S, et al. Vital directions for health and health care: priorities form a national academy of medicine initiative. JAMA. 2017;317(14):1461-1470. https://nam.edu/vital-directions-for-health-health-care-priorities-from-a-national-academy- of-medicine-initiative/. Accessed 2019. The Commonwealth Fund. Health System Data Center. http://datacenter.commonwealthfund.org/? ga=2.110888517.1505146611.1495417431- 1811932185.1495417431#ind=1/sc=1. Accessed 2019. The Commonwealth Fund. Health Reform Resource Center: http://www.commonwealthfund.org/interactives-and-data/health-reform-resource- center#/f:@facasubcategoriesfacet63677=[Individual%20and%20Employer%20Responsi bility. Accessed 2019. Institute for Healthcare Improvement - Learning modules centered on patient safety and quality improvement, improvement collaboratives (evidenced based strategies for improvement), learning networks (develop evidenced based strategies) www.ihi.org. American Academy of Ophthalmology. Eye on Advocacy. https://www.aao.org/advocacy/eye-on-advocacy. Accessed 2019.

Practice-Based Learning and Improvement 1: Evidence-Based and Informed Practice

Overall Intent: To incorporate evidence and patient values into clinical practice

Milestones	Examples
Level 1 Demonstrates how to access and use available evidence, and incorporate patient preferences and values in order to take care of a routine patient	 Identifies that a patient is taking a high-risk medication (i.e., hydroxychloroquine) and requires vision screening
Level 2 Articulates clinical questions and elicits patient preferences and values in order to guide evidence-based care Level 3 Locates and applies the best available	 Recognizes that there are multiple appropriate screening modalities based on patients cumulative dose of a high-risk medication (i.e., hydroxychloroquine) and asks the appropriate questions of the patient in order to elicit preferences for ongoing screening Obtains and applies evidence in the care of a patient taking a high-risk medication (i.e.,
evidence, integrated with patient preference, to the care of complex patients	hydroxychloroquine) with a comorbid condition such as age-related macular degeneration
Level 4 Critically appraises and applies evidence even in the face of uncertainty and conflicting evidence to guide care, tailored to the individual patient	 Recognizes that ERG identifies up to 50 percent of patients taking hydroxychloroquine as abnormal whereas fewer than 5 percent develop maculopathy
Level 5 Coaches others to critically appraise and apply evidence for complex patients; and/or participates in the development of patient care guidelines	 Designs a study to determine threshold for ERG abnormality that is clinically relevant in patients taking hydroxychloroquine Contributes to the medical literature by documenting case studies of unique or challenging cases
Assessment Models or Tools	 Direct observation Oral or written examination Presentation evaluation Research portfolio
Curriculum Mapping	•
Notes or Resources	 U.S. National Library of Medicine. PubMed Tutorial. <u>https://www.nlm.nih.gov/bsd/disted/pubmedtutorial/cover.html</u>. Accessed 2019. Librarian presentation Duke University Medical Center Library & Archives. Evidence-Based Practice: Home. <u>https://guides.mclibrary.duke.edu/ebm</u>. Accessed 2019 JAMAevidence. https://jamaevidence.mhmedical.com. Accessed 2019.

Practice-Based Learning and Improvement 2: Reflective Practice and Commitment to Personal Growth		
Overall Intent: To seek clinical performance information with the intent to improve care; reflects on all domains of practice, personal		
interactions, and behaviors, and their impact on colleagues and patients (reflective mindfulness); develop clear objectives and goals for		
improvement in some form of a learning plan		
Milestones	Examples	
Level 1 Accepts responsibility for personal and	• Commits to spending one hour per week in the wet lab/dry lab to improve procedural skills	
professional development by establishing goals;	 Sets a personal practice goal of identifying the types and stages of age-related macular 	
actively seeks opportunities to improve	degeneration	
Identifies the factors which contribute to gap(s)	 Recognizes that time management, reading, and practice in the lab are essential to 	
between expectations and actual performance	improvement	
Level 2 Demonstrates openness to performance	 Integrates feedback on capsulorhexis creation and commits to completing additional 	
data (feedback and other input) in order to	modules on the EyeSi	
inform goals; designs and implements a learning	 Integrates feedback to adjust the goal of identifying the types and stages of age-related 	
plan, with guidance	macular degeneration	
Analyzes and reflects on the factors which	 Assesses time management skills and how it impacts timely completion of clinic notes and 	
contribute to gap(s) between expectations and	literature reviews	
actual performance		
Level 3 Seeks performance data and accepts it	 Does a chart audit to determine personal rate of errant capsulorhexis 	
with responsibility and equipoise; demonstrates		
implementation of a learning plan		
Analyzes, reflects on, and institutes behavioral	• Completes a comprehensive literature review prior to patient encounters when challenged	
change(s) to narrow the gap(s) between	with a complex or unfamiliar case	
expectations and actual performance		
Level 4 Uses performance data to measure the	 Does a quarterly chart audit to determine personal rate of errant capsulorhexis 	
effectiveness of the learning plan and when		
necessary, improves it		
Challenges assumptions and considers	. After notions another, debriefs with the attending and other notions are team members	
Challenges assumptions and considers	• After patient encounter, debriefs with the attending and other patient care team members	
alternatives in narrowing the gap(s) between	to optimize future collaboration in the care of the patient and family members	
expectations and actual performance	Models practice improvement and adaptability	
Level 5 Facilitates the design and implementing learning plans for others	Models practice improvement and adaptability	

Coaches others on reflective practice	 Develops and shares tracking method for monitoring surgical outcomes module for collaboration with other patient care team members Actively discusses learning goals with supervisors and colleagues
Assessment Models or Tools	 Direct observation Review of learning plan
	 Self-assessment Tracking wet lab/dry lab time
Curriculum Mapping	•
Notes or Resources	 Hojat M, Veloski JJ, Gonnella JS. Measurement and correlates of physicians' lifelong learning. <i>Acad Med.</i> 2009;84(8):1066-74. https://insights.ovid.com/crossref?an=00001888-200908000-00021. Accessed 2019. Burke AE, Benson B, Englander R, Carraccio C, Hicks PJ. Domain of competence: practice-based learning and improvement. Acad Pediatr. 2014;14(2 Suppl):S38-S54. https://www.academicpedsjnl.net/article/S1876-2859(13)00333-1/fulltext. Accessed 2019. Lockspeiser TM, Schmitter PA, Lane JL, Hanson JL, Rosenberg AA, Park YS. Assessing residents' written learning goals and goal writing skill: validity evidence for the learning goal scoring rubric. Acad Med. 2013;88(10):1558-1563. https://insights.ovid.com/article/00001888-201310000-00039. Accessed 2019. American Society of Cataract and Refractive Surgery. ASCRS Center for Learning. https://ascrs.org/member-benefits/ascrs-center-learning. Accessed 2019.

Professionalism 1: Professional Behavior and Ethical Principles	
Overall Intent: To recognize and address lapses in ethical and professional behavior, demonstrate ethical and professional behaviors, and use appropriate resources for managing ethical and professional dilemmas	
Milestones	Examples
Level 1 Identifies and describes potential triggers for professionalism lapses	 Is aware of situations or circumstances that could impact professional behavior (e.g., fatigue, patient attitudes)
Describes when and how to appropriately report professionalism lapses, including strategies for addressing common barriers	 Identifies policy on reporting in institutional handbook
Demonstrates knowledge of the ethical principles underlying informed consent, surrogate decision making, advance directives, confidentiality, error disclosure, stewardship of limited resources, and related topics	 Discusses the basic principles underlying ethics (beneficence, nonmaleficence, justice, autonomy) and professionalism (professional values and commitments), and how they apply in various situations (e.g., informed consent process)
Level 2 Demonstrates insight into professional behavior in routine situations	 Demonstrates professional behavior in routine situations, can acknowledge a lapse without becoming defensive, making excuses, or blaming others
Takes responsibility for own professionalism lapses	 Apologizes for the lapse when appropriate and takes steps to make amends if needed Articulates strategies for preventing similar lapses in the future; monitors and responds to triggers (fatigue, hunger, stress, etc.) in self
Analyzes straightforward situations using ethical principles	 Recognizes and responds effectively to the emotions of patients and colleagues
Level 3 Demonstrates professional behavior in complex or stressful situations	• Navigates a situation while not at his/her personal best (due to fatigue, hunger, stress, etc.), or when the system poses barriers to professional behavior (e.g., inefficient workflow, inadequate staffing, conflicting policies)
Recognizes need to seek help in managing and resolving complex ethical situations	 Analyzes difficult real or hypothetical ethics and professionalism case scenarios or situations, recognizes own limitations, and consistently demonstrates professional behavior
Analyzes complex situations using ethical principles	 Suggests debriefing with team about appropriate surgeon selection for a monocular patient

Level 4 Recognizes situations that may trigger professionalism lapses and intervenes to prevent lapses in self and others	 Actively seeks to identify at-risk situations and intervenes (e.g., sends junior resident to get lunch when clinic has calmed down) Considers the perspectives of others in complex situations
Recognizes and uses appropriate resources for managing and resolving ethical dilemmas as needed (e.g., ethics consultations, literature review, risk management/legal consultation)	 Requests an ethics consult when determining exenteration versus medical management for mucormycosis or tumor Serves as the resident member of an Institutional Review Board or Ethics Committee
Level 5 Coaches others when their behavior fails to meet professional expectations	• Addresses lapses directly with open communication in the moment (for minor or moderate single episodes of unprofessional behavior) or after the moment (for major single episodes or repeated minor to moderate episodes of unprofessional behavior)
Identifies and seeks to address system-level factors that induce or exacerbate ethical problems or impede their resolution	 Participates in a professionalism work group, committee, or task force
Assessment Models or Tools	 Direct observation End-of-rotation evaluation Multisource feedback Oral or written self-reflection (e.g., of a personal or observed lapse, ethical dilemma, or systems-level factors) Peer-to-peer evaluation Simulation (standardized patient encounters/online or "live" patients)
Curriculum Mapping	
Notes or Resources	 American Medical Association. Ethics. <u>https://www.ama-assn.org/delivering-care/ama-code-medical-ethics</u>. Accessed 2019. Byyny RL, Papadakis MA, Paauw DS, Pfiel S, Alpha Omega Alpha. <i>Medical Professionalism Best Practices</i>. Menlo Park, CA: Alpha Omega Alpha Honor Medical Society; 2015. <u>https://alphaomegaalpha.org/pdfs/2015MedicalProfessionalism.pdf</u>. Accessed 2019. Levinson W, Ginsburg S, Hafferty FW, Lucey CR. <i>Understanding Medical Professionalism</i>. 1st ed. New York, NY: McGraw-Hill Education; 2014. <u>https://accessmedicine.mhmedical.com/book.aspx?bookID=1058</u>. Accessed 2019. Bynny RL, Paauw DS, Papadakis MA, Pfeil S, Alpha Omega Alpha. <i>Medical Professionalism Best Practices: Professionalism in the Modern Era</i>. Menlo Park, CA: Alpha Omega Alpha Honor Medical Society; 2017. <u>http://alphaomegaalpha.org/pdfs/Monograph2018.pdf</u>. Accessed 2019.

American Academy of Ophthalmology. Redmond Ethics Center.
https://www.aao.org/clinical-education/redmond-ethics-center. Accessed 2019.

Professionalism 2: Accountability/Conscientiousness Overall Intent: To take responsibility for one's own actions and the impact on patients and other members of the health care team

Milestones	Examples
Level 1 Takes responsibility for failure to	 Recognizes that not completing safety modules or licensing requirements impacts ability
complete tasks and responsibilities, identifies	to train
potential contributing factors, and describes	 Takes responsibility for not completing case logs
strategies for ensuring timely task completion in	
the future	
Responds promptly to requests or reminders to	 Responds promptly to reminders to complete rotation evaluations
complete tasks and responsibilities	
Level 2 Performs tasks and responsibilities in a	 Independently completes and documents procedure review, surgical log, and work hour
timely manner with attention to detail in routine	log
situations	
Recognizes situations that may impact own	• Completes all clinic notes and checks out pending lab results to another resident prior to
ability to complete tasks and responsibilities in a	leaving on vacation
timely manner	
Level 3 Performs tasks and responsibilities in a	• Asks nurse to contact another team member to see an urgent consult while scrubbed in
timely manner with attention to detail in complex	the operating room
or stressful situations	
Recognizes detrimental consequences when	 Recognizes the detrimental impact on fellow learners when one does not respond to
tasks and responsibilities are not completed in a	pages while on call
timely manner (e.g., team members,	 Recognizes that delays in completing tasks will adversely impact future credentialing
compliance)	• Recognizes that delays in completing tasks will adversely impact rature credentialing
Level 4 Recognizes situations that may impact	 Alerts others when additional clinic coverage is necessary due to emergent surgical
others' ability to complete tasks and	patient
responsibilities in a timely manner	 Identifies that a delayed consult in the emergency room may delay patient care from other
	services
Proactively implements strategies to ensure that	• Senior residents advise junior residents how to manage their time in completing patient
the needs of patients, teams, and systems are	care tasks; escalates to communicating with program director if problem requires a
met	system-based approach and needs addressing at a higher administrative level
Level 5 Takes ownership of system outcomes,	Shares personal accountability for patient safety event and encourages others to be
attempts to implement changes at a systems	transparent and improve patient care and safety outcomes

level in order to advance the goals of professional accountability	
Assessment Models or Tools	 Compliance with deadlines and timelines Direct observation Multisource feedback Peer-to-peer evaluations Self-assessment and reflective tools
Curriculum Mapping	•
Notes or Resources	 Code of conduct from fellow/resident institutional manual Policies of residency program regarding accountability and professionalism American Academy of Ophthalmology. Redmond Ethics Center. <u>https://www.aao.org/clinical-education/redmond-ethics-center</u>. Accessed 2019.

Professionalism 3: Self-Awareness and Help-Seeking Overall Intent: To identify, use, manage, improve, and seek help for personal and professional well-being for self and others	
Milestones	Examples
Level 1 Recognizes status of personal and professional well-being, with assistance Recognizes limits in the knowledge/skills of self and/or team, with assistance	Accepts feedback and exhibits positive responses to criticism
Level 2 Independently recognizes status of personal and professional well-being	Recognizes that family illness may interfere with professional performance
Independently recognizes limits in the knowledge/ skills of self and/or team; demonstrates appropriate help-seeking behaviors for self or others	 Asks upper level resident to confirm exam finding and/or review medical decision making for patient management
Level 3 With assistance, proposes a plan to optimize personal and professional well-being	• Seeks help when experiencing stress or burnout in self or team member, with prompting
<i>With assistance, proposes a plan to improve knowledge/skills of self and/or team</i>	• With supervision, assists in developing a personal learning or action plan to address gaps in knowledge (e.g., a structured reading curriculum)
Level 4 Independently develops a plan to optimize personal and professional well-being	Acknowledges that professional support may be necessary for personal well-being
Independently develops a plan to improve the knowledge/skills of self and/or team	• Develops a personal learning or action plan to address gaps in knowledge
Level 5 Coaches others when emotional responses or limitations in knowledge/skills do not meet professional expectations	 Mentors patients and colleagues in self-awareness and establishes health management plans to limit stress and burnout Creates a wellness program for co-residents to recognize burnout
Assessment Models or Tools	 Direct observation Group interview or discussions for team activities Individual interview Institutional online training modules with assessment Mini-Z Burnout Survey Self-assessment and personal learning plan
Curriculum Mapping	
Notes or Resources	Local resources, including Employee Assistance

• Hicks PJ, Schumacher D, Guralnick S, Carraccio C, Burke AE. Domain of competence: personal and professional development. <i>Acad Pediatr.</i> 2014;14(2 Suppl):S80-97.
https://www.academicpedsjnl.net/article/S1876-2859(13)00332-X/fulltext. Accessed 2019.
Accreditation Council for Graduate Medical Education. ACGME Tools and Resources for
Resident and Faculty Member Well-Being. https://www.acgme.org/What-We-
Do/Initiatives/Physician-Well-Being/Resources. Accessed 2019.
Mayo Clinic. Program on Physician Well-Being. https://www.mayo.edu/research/centers-
programs/program-physician-well-being/mayos-approach-physician-well-being/mayo-
clinic-well-being-index. Accessed 2019.
Continuing Certification Directory. AMA Mini Z Burnout Survey.
https://www.continuingcertification.org/resources/physician-well-being-resources/
Accessed 2019.

Interpersonal and Communication Skills 1: Patient- and Family-Centered Communication

Overall Intent: To deliberately use language and behaviors to form constructive relationships with patients, identify communication barriers including self-reflection on personal biases, and minimize them in the doctor-patient relationships; to organize and lead communication around shared decision making

around shared decision making	
Milestones	Examples
Level 1 Uses language and nonverbal behavior to demonstrate respect and establish rapport	 Self-monitors and controls non-verbal responses and language and asks questions to invite patient/family participation
	Accurately communicates their role in the health care system to patients/families
Identifies barriers to effective communication (e.g., health literacy, language, disability,	 Identifies language, culture, and health literacy/numeracy as common communication barriers in patient care
cultural) while accurately communicating own role within the health care system	 Avoids medical jargon when talking to patients, makes sure communication is at the appropriate level to be understood by a layperson
Level 2 Establishes a therapeutic relationship in straightforward encounters using active listening and clear language	 Does not interrupt a patient until they have expressed their complete thought Uses teach-back technique to ensure the patient understands treatment plan Engages in shared decision making with the patient and family, including a recommended plan to align patient's unique goals with treatment options
Addresses barriers to effective communication	 Includes a language translation in the after visit summary
Level 3 Establishes a therapeutic relationship in challenging patient encounters (e.g., breaking bad news)	 Reassures patient after complicated cataract surgery and takes time to thoroughly disclose the implications and prognosis
When prompted, reflects on personal biases while attempting to minimize communication barriers	 Attempts to mitigate identified communication barriers, including reflection on implicit biases when prompted Elicits what is most important to the patient and family, and acknowledges uncertainty in
	the medical complexity and prognosis
Level 4 Easily establishes therapeutic relationships, with attention to patient/family concerns and context, regardless of complexity	 Establishes rapport and effectively communicates with patient with low vision and their family to discuss how to transition after giving up driving
Role models self-awareness to minimize communication barriers	 Role models and supports colleagues in self-awareness of implicit bias and teaches others to actively adjust behavior
Level 5 Mentors others in situational awareness and critical self-reflection to consistently develop positive therapeutic relationships	 Successfully leads an interdisciplinary team to manage a patient with retinoblastoma, including communication and shared decision making with the family
Assessment Models or Tools	Direct observation

	 Implicit Assumption Test Multisource feedback Self-assessment including self-reflection exercise Standardized patients or structured case discussions
Curriculum Mapping	
Notes or Resources	 Laidlaw A, Hart J. Communication skills: an essential component of medical curricula. Part I: Assessment of clinical communication: AMEE Guide No. 51. <i>Med Teach</i>. 2011;33(1):6-8. <u>https://www.researchgate.net/publication/49706184 Communication skills An essential component of medical curricula Part I Assessment of clinical communication AMEE Guide No 511. Accessed 2019.</u> Makoul G. The SEGUE Framework for teaching and assessing communication skills. <i>Patient Educ Couns</i>. 2001;45(1):23-34. <u>https://www.researchgate.net/publication/11748796 The SEGUE Framework for teaching and assessing communication skills</u>. Accessed 2019. Symons AB, Swanson A, McGuigan D, Orrange S, Akl EA. A tool for self-assessment of communication skills and professionalism in residents. <i>BMC Med Educ</i>. 2009;9:1. <u>https://bmcmededuc.biomedcentral.com/articles/10.1186/1472-6920-9-1</u>. Accessed 2019. Project Implicit. Implicit Association Test. <u>https://implicit.harvard.edu/implicit/takeatest.html</u> Accessed 2019.

Interpersonal and Communication Skills 2: Interprofessional and Team Communication

Overall Intent: To effectively communicate with the health care team, including consultants, in both straightforward and complex situations

Milestones	Examples	
Level 1 Uses language that values all members of the health care team	 Shows respect in written and verbal health care team communications 	
Accepts feedback on performance from all members of the health care team (e.g., nurses, staff members, peers)	 Resident with punctuality issues accepts feedback in a respectful manner without making excuses or assigning blame Listens to and considers others' points of view, is nonjudgmental and actively engaged, and demonstrates humility 	
Level 2 Communicates information effectively and uses active listening with all health care team members	 Actively participates in timeout in the operating room and actively voices concerns Uses teach-back or other strategies to assess understanding during consultations 	
Solicits feedback on performance as a member of the health care team	 Asks for feedback on how to improve communications with other services 	
Level 3 Communicates concerns to the team	Stops the line when noticing wrong intraocular implant was chosen	
and learners	• Raises concerns or provides opinions and feedback when needed to others on the team	
Provides feedback and constructive criticism to peers and learners	 Respectfully suggests to a junior member of the team that they should use corneal protector when performing a lid laceration repair in the emergency room 	
Level 4 Role models flexible communication strategies that value input from all health care team members, resolving conflict when needed	 Works to resolve a miscommunication about clinic scheduling with office staff and residents 	
Provides feedback and constructive criticism to superiors	• Provides feedback to program director about a faculty member using derogatory language	
Level 5 Facilitates regular health care team-	• Organizes a team meeting with office manager, office staff members, and chief resident to	
based feedback in complex situations	discuss and resolve conflicting points of view on clinic overbooking	
Assessment Models or Tools	Direct observation	
	 End-of-rotation assessment 	
	Multisource feedback	
	 Simulation with structured feedback 	
Curriculum Mapping		

Notes or Resources	 Roth CG, Eldin KW, Padmanabhan V, Freidman EM. Twelve tips for the introduction of emotional intelligence in medical education. <i>Med Teach.</i> 2018:1-4. https://www.tandfonline.com/doi/full/10.1080/0142159X.2018.1481499. Accessed 2019. Green M, Parrott T, Cook G. Improving your communication skills. <i>BMJ.</i> 2012;344:e357. https://www.bmj.com/content/344/bmj.e357. Accessed 2019. Henry SG, Holmboe ES, Frankel RM. Evidence-based competencies for improving communication skills in graduate medical education: a review with suggestions for implementation. <i>Med Teach.</i> 2013;35(5):395-403. https://www.tandfonline.com/doi/full/10.3109/0142159X.2013.769677. Accessed 2019. Dehon E, Simpson K, Fowler D, Jones A. Development of the faculty 360. Mar/F//DEDTM/. 2015.14.01274
	MedEdPORTAL. 2015;11:10174. <u>https://www.mededportal.org/publication/10174/</u> . Accessed 2019.

Interpersonal and Communication Skills 3: Communication within Health Care Systems Overall Intent: To effectively communicate using a variety of methods		
Milestones	Examples	
Level 1 Accurately records information in the medical record	Notes are accurate but may include extraneous information	
Aware of the role of communication in patient safety and privacy; safeguards patient personal health information	 Never discusses patient care in public spaces 	
Aware of responsibility to report system deficiencies	 Knows that there is an institutional reporting system for patient safety events 	
Level 2 Demonstrates organized diagnostic and therapeutic reasoning through notes in the medical record	 Documents a rational assessment and plan 	
Appropriately selects forms of communication (e.g., telephone versus text) to promote patient safety and privacy	 Never uses unencrypted devices to communicate protected health information 	
Identifies appropriate channels to communicate system deficiencies	 Reports a patient safety event through institutional reporting system 	
Level 3 Communicates clearly and concisely, including anticipatory guidance, in the medical record	 Documentation is accurate, organized, and concise, with anticipatory (if/then) guidance 	
Avoids creating or propagating errors in the medical record through accurate use of documentation tools	 Does not use copy forward in the EHR 	
Uses appropriate channels to communicate system deficiencies	 Communicates opportunities for improvement in the EHR Knows when to direct concerns locally, departmentally, or institutionally through appropriate escalation 	
Level 4 Provides feedback to improve others' written communication	Critiques junior resident's EHR notes	

Provides feedback and constructive criticism regarding compliance with patient privacy and safety	Redirects conversation when medical student begins discussing patients in a public space
Offers clear and constructive suggestions to address system deficiencies	 Participates in task force to update policy for sharing abnormal results
Level 5 Facilitates dialogue regarding systems issues among larger community stakeholders (institution, health care system, field)	 Leads a task force established by the QI committee to develop a plan to improve lab result reporting to patients
Guides departmental or institutional communication around policies and procedures	Becomes a super user for transition to new EHR
Assessment Models or Tools	 Direct observation Medical record (chart) audit Multisource feedback
Curriculum Mapping	
Notes or Resources	 Bierman JA, Hufmeyer KK, Liss DT, Weaver AC, Heiman HL. Promoting responsible electronic documentation: validity evidence for a checklist to assess progress notes in the electronic health record. <i>Teach Learn Med.</i> 2017;29(4):420-432. https://www.tandfonline.com/doi/full/10.1080/10401334.2017.1303385. Accessed 2019. Departmental or institutional policies regarding patient protections and EHR use American Academy of Ophthalmology. Practice Management. https://www.aao.org/practice-management/electronic-health-records/ehrs. Accessed 2019.

In an effort to aid programs in the transition to using the new version of the Milestones, we have mapped the original Milestones 1.0 to the new Milestones 2.0. Below we have indicated where the subcompetencies are similar between versions. These are not necessarily exact matches, but are areas that include some of the same elements. Note that not all subcompetencies map between versions. Inclusion or exclusion of any subcompetency does not change the educational value or impact on curriculum or assessment.

Milestones 1.0	Milestones 2.0
PC1: Patient Interview	PC1: Data Acquisition – Basic Ophthalmology Exam and
	Testing
PC2: Patient Examination	PC1: Data Acquisition – Basic Ophthalmology Exam and
	Testing
PC3: Office Diagnostics Procedures	PC1: Data Acquisition – Basic Ophthalmology Exam and
	Testing
PC4: Disease Diagnosis	MK2: Differential Diagnosis
PC5: Non-Surgical Therapy	MK3: Therapeutic Interventions
PC6: Non-Operating Room Surgery	PC3: Office-Based Procedures
PC7: OR Surgery	PC4: Cataract Surgery – Technical Skill
	PC5: Extraocular Surgery
	PC6: Intraocular Surgery
PC8: Consultation	PC2: Hospital-Based Consultation
MK1: Demonstrate level-appropriate knowledge	MK1: Pathophysiology
MK2: Demonstrate level-appropriate knowledge applied to	MK2: Differential Diagnosis
patient management	
SBP1: Work effectively and coordinate patient care in	SBP2: System Navigation for Patient-Centered Care
various health care delivery systems	
SBP2: Incorporate cost-effectiveness, risk/benefit	SBP3: Physician Role in Health Care Systems
analysis, and IT to promote safe and effective patient care	ICS3: Communication within Health Care Systems
SBP3: Work in inter-professional teams to enhance	SBP1: Patient Safety and Quality Improvement
patient safety, identify system errors, and implement	ICS2: Interprofessional and Team Communication
solutions	
PBLI1: Self-directed Learning	PBLI2: Reflective Practice and Commitment to Personal Growth
PBLI2: Locate, appraise, and assimilate evidence from	PBLI1: Evidence-Based and Informed Practice
scientific studies related to their patients' health problems	
PBLI3: Participate in a quality improvement project	SBP1: Patient Safety and Quality Improvement
PROF1: Compassion, integrity, and respect for others;	PROF1: Professional Behavior and Ethical Principles
sensitivity and responsiveness to diverse patient	
populations	

PROF2: Responsiveness to patient needs that supersedes self-interest	PROF1: Professional Behavior and Ethical Principles
PROF3: Respect for patient privacy and autonomy	PROF1: Professional Behavior and Ethical Principles
PROF4: Accountability to patients, society, and the	PROF2: Accountability/ Conscientiousness
profession	
No match	PROF3: Self-Awareness and Help-Seeking
ICS1: Communicate effectively with patients and families	ICS1: Patient and Family-Centered Communication
with diverse socioeconomic and cultural backgrounds	
ICS2: Communicate effectively with physicians, other	ICS2: Interprofessional and Team Communication
health professionals, and health-related agencies	
ICS3: Work effectively as a member or leader of a health	ICS2: Interprofessional and Team Communication
care team or other professional group	
ICS4: Effectively present didactic and case-based	ICS2: Interprofessional and Team Communication
educational material to physicians and other health care	
professionals	